

Town of Ocean City, Maryland CAPITAL IMPROVEMENT PLAN 2018-2022



New 65th Street Public Works Complex

Existing buildings appear in gray

November 15, 2017

Town of Ocean City, Maryland
CAPITAL IMPROVEMENT PLAN
2018-2022



Approved by the Town Council



Town of Ocean City, Maryland
Capital Improvement Plan
FY2018 – 2022

November 15, 2017

Richard W. Meehan
Mayor

Lloyd Martin
Council President

Mary P. Knight
Council Secretary

Dennis Dare
Council Member

Tony Deluca
Council Member

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Ocean City, MD 21842
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Town of Ocean City, Maryland
Capital Improvement Plan
Fiscal Year 2023-2025
Appendix A

Richard W. McDaniel
Mayor

John E. Kelly
Council Secretary

Richard E. Baker
Council Member

Matthew J. Schaefer
Council Member

Richard W. McDaniel
Mayor

John E. Kelly
Council Secretary

Richard E. Baker
Council Member

Matthew J. Schaefer
Council Member



**Town of Ocean City, Maryland
Capital Improvement Plan**

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Town of Ocean City, Maryland Capital Improvement Plan FY2018 - 2022

VISIONS AND GOALS:

The Town's Capital Improvement Plan (CIP) is a five-year infrastructure plan which matches the Town's highest priority capital needs with a financing and construction schedule. The plan includes investments in neighborhoods, public safety, parking lots, roads, transit, water and wastewater, the convention center, parks, and Town facilities.

The planning of the CIP provides the staff with the opportunity to review the Town's infrastructure and set forth, for the public and the Mayor and City Council's consideration, a comprehensive program to address the Town's needs. The CIP has been developed in accordance with a town-wide pavement and street study, a water master plan, a wastewater master plan, airport master plan, an analysis of fire stations, and a recreation and parks improvement plan. They have served as the foundation for the decisions set forth in this capital improvement program.

POLICIES:

The following guidelines are used to determine what would qualify as a CIP project:

- Relatively high monetary value
- Long life
- Results in the creation of an asset, or the revitalization of an asset

Town of Ocean City, Maryland
Capital Improvement Plan

Included within the above definition of a capital project are the following items:

- o Construction of new Town facilities
- o Remodeling or expansion of existing facilities
- o Purchase, improvement and development of land
- o Operating equipment and machinery for new or expanded facilities
- o Planning and engineering costs related to specific projects
- o Street construction, reconstruction, resurfacing or renovation

In general, automotive and other rolling stock, personal computers, and other equipment not attached to or part of new facilities, are not to be included as a CIP project. The exception to this is when the total dollar amount of all the items is of considerable value that they are grouped together and considered as a single capital project, such as the radio system.

PROCESS

The process for improvements occur by the following:

- 1) recommendation for projects submitted to the City Manager by Mayor and City Council members, departments, community organizations, and citizens;
- 2) projects reviewed by the City Manager, City Engineer, Director of Public Works and staff;
- 3) projects presented to Mayor and Council and public for input and prioritizing;
- 4) projects formally approved through budget process or ordinance.

PROCESS CALENDAR:

Submission of the projects and draft occur in April. In September, the projects are reviewed during strategic planning by Mayor & City Council. In November, the Mayor and City Council finalize the plan and the projects are presented to the public. The Capital Improvement Plan is completed and published.

RELATIONSHIP BETWEEN THE OPERATING AND CAPITAL BUDGET:

The operating and capital budgets of the Town of Ocean City have a direct relationship. The cost of operations and maintenance of a new capital project will need to be absorbed in the operating budget. Whenever a capital project is brought on-line, operating costs are either increased or decreased depending on whether services are expanded or if efficiencies are introduced and productivity is improved.

The operating budget accounts for costs associated with providing on-going services to citizens. Some of the operating costs are for salaries, professional services, maintenance costs, supplies and operating capital items. Revenues for

the operating budget are generally from taxes, intergovernmental sources, and user fees.

The capital budget authorizes and provides the basis for the control of expenditures for the acquisition of significant Town assets and construction of all capital facilities. The Town utilizes capital improvement funds to account for all financial resources and expenditures not financed by enterprise funds. Funds within the capital funds are appropriated for the full cost of the project and financing may extend over several fiscal years. The long-term financing is associated with a commitment of operating funds. For example, if twenty-year bonds are issued to finance capital needs, the operating funds will need to budget debt service payments for the next two decades. For this reason, it is important that capital commitments are evaluated in the context of their long-range operating impact.

Development of a capital improvement plan, according to the professional association, the Government Financial Officers Association (GFOA) it is a "Best Practice." Below are three recommendations that the GFOA has made regarding capital budgeting:

1. State and local governments should prepare and adopt comprehensive multi-year capital plans to ensure effective management of capital assets.
2. A prudent multi-year plan identifies and prioritizes expected needs based on a community's strategic plan, establishes project scope and cost, details estimated amounts of funding from various sources, and project future operating and maintenance costs.
3. A capital plan should cover a period of at least three years, preferably five or more.

FINANCING THE CAPITAL BUDGET:

The CIP anticipates funding from the issuance of general obligation bonds, with pay-as-you-go revenues that may include current year tax receipts, development fees, donations, food tax, and water and wastewater user fees. State and federal grants are primarily received for airport and transit projects. Recreational and park improvements may qualify for funds from the State of Maryland Program Open Space program.

General obligation bonds are bonds that are secured by the full faith and credit of the issuer. Authorized by ordinance, they are secured by a pledge of the Town's property taxing power. Payment of future debt service of the bonds, however,

Town of Ocean City, Maryland
Capital Improvement Plan

may be from property taxes or by user fees such as debt repaid from the water and wastewater funds.

Under the taxing authority of Worcester County, the Town receives receipts from a 0.5% tax on the sale of food and beverages sold in the Town. The receipts may only be used to fund the debt service for expansion of the Roland E. Powell Convention Center.

Airport improvements are primarily funded by grants. The Federal Aviation Administration (FAA) and Maryland Aviation Administration (MAA) normally fund 95% of Airport Capital Improvements.

All potential capital funding resources are evaluated to ensure equity of funding for the CIP. Equity is achieved if the beneficiaries of a project or service pay for it. For example, general tax revenues and/or general obligation bonds appropriately pay for projects that benefit the general public as a whole. User fees, development fees, and/or contributions generally pay for projects that benefit specific users. Other factors considered when funding the capital plan are whether the financing method provides funding when needed and the other financial costs associated with the funding source. Water and wastewater fees are comprehensively studied and rates are established over a five-year period to adequately fund operating and capital costs.

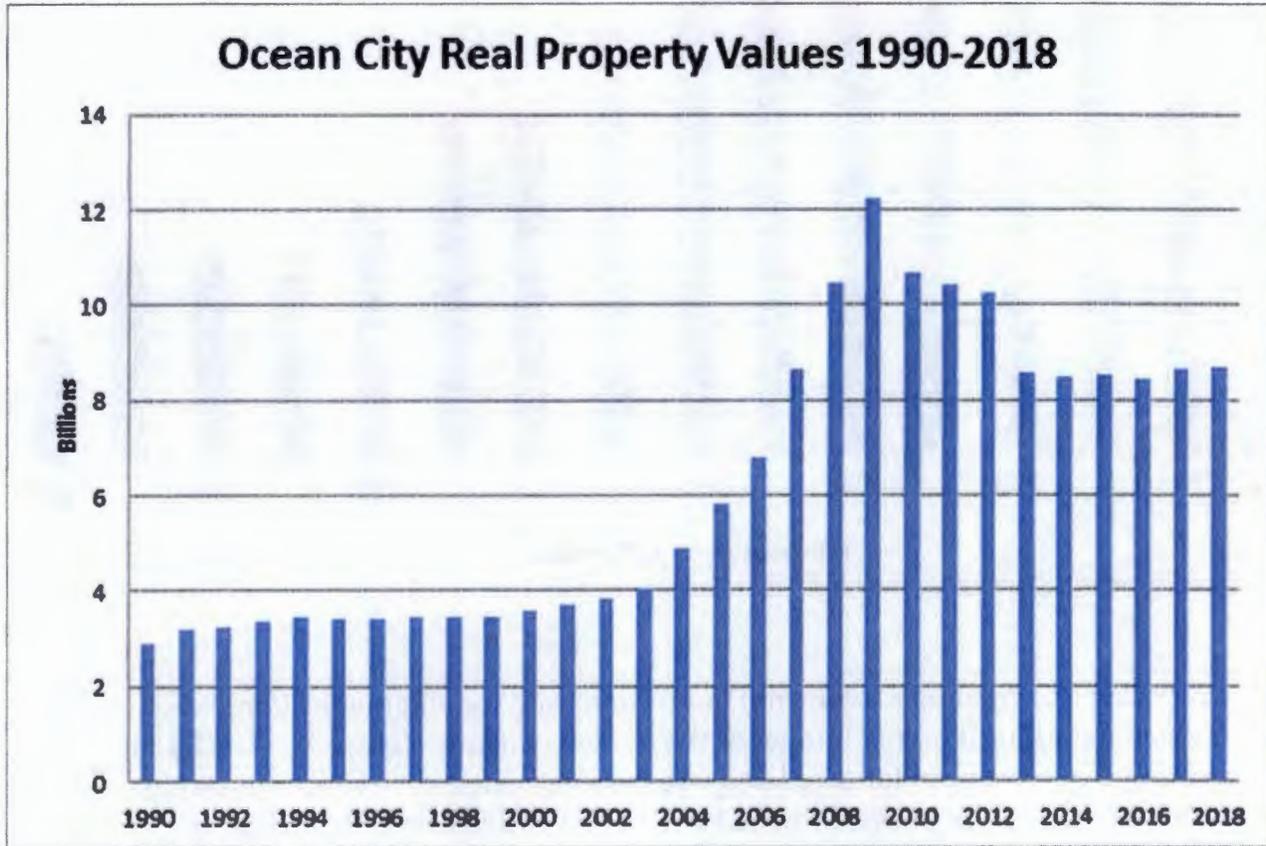
Since the City Council has to vote publicly on the funding of these projects, there is opportunity for public input. This process allows the citizens and those concerned with the welfare of the Town of Ocean City to weigh in on the differing needs of the City and the budget constraints they have become more evident in recent years. Also, the City Council may approve a particular Capital Improvement Plan but during the annual budgeting process may amend the particular projects to be funded by changing the scope of the project or to change the funding to another year. The City Council has the ability to prioritize the different projects (as mentioned and detailed below) during the process of developing the plan.

Town of Ocean City, Maryland
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ECONOMIC AND FINANCIAL INDICATORS:

Ocean City's financial strength is measured by several factors: the tax base and economy, financial performance, debt, and management, administrative and legal factors. These elements are interactive.

As a resort, the Town is very sensitive to economic fluctuations. The chart below illustrates changes in real property assessments since 1990

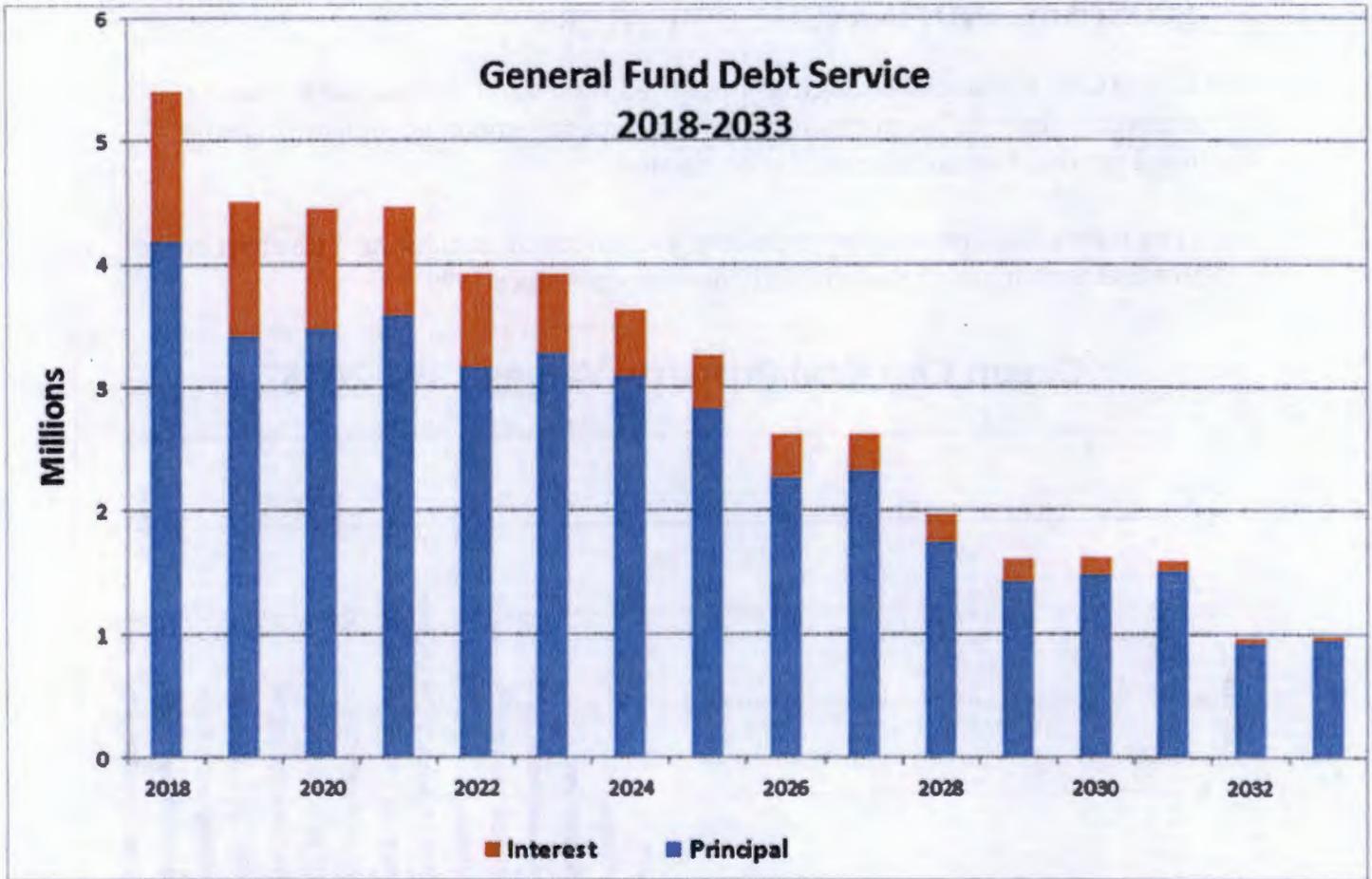


Debt to market value is another financial measure. This evaluation shown on the chart below also includes Ocean City's share of Worcester County's debt as we comprise 57.6% of the county's tax base. The Mayor and Town Council have adjusted their fiscal and monetary policies to try to keep this financial measure within the acceptable range.

Ocean City & Worcester County 1.67%

Low Debt Burden	<	3%
Moderate Debt Burden		3% - 6%
High Debt Burden	>	6%
5		

Town of Ocean City, Maryland
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Preparing a Capital Improvement Plan is important for all organizations whether they are handling a family budget or the budget of a large company. The fiscal policies that have been followed and strengthened during the recession and its economic uncertainty have allowed the Town of Ocean City to maintain its relatively high level financial standing. The Town's bond rating was upgraded in the past year by both Fitch Ratings to AA and Standard and Poors Global Ratings to AA+. The capital budgeting process consciously looks into the future and plans for the ever increasing needs of the citizens that live here year round and the visitors that vacation here.

Town of Ocean City, Maryland
Capital Improvement Plan

PRIORITIZING CAPITAL PROJECTS:

How are capital projects prioritized?

Capital costs	These represent the annual total costs, including future year capital costs. Also considered is whether the proposed project will reduce future capital costs, for example, a rehabilitation project that averts a more expensive, subsequent replacement and the extent of such savings.
Annual Costs	These represent the expected change in operation and maintenance costs. Operating departments provide estimates of the additional costs or reductions likely due to the new project.
Health and Safety Effects	This criterion includes health-related environmental impacts like reductions in traffic injuries, reductions in noise and odors, and response time of police and fire units.
Community and Citizen Benefits	Includes consideration to economic impacts such as property values, future tax base, and the revitalization of neighborhoods such as the downtown improvement projects. This also includes deteriorating town buildings that may adversely affect a neighborhood.
Environmental, Aesthetic and Social Effects	Quality of life impacts include the appearance of the Town, recreation opportunities, and the impact of storm run-off.
Public Perception of Need	Project assessment includes the extent of public support and advocacy by citizens and community associations.
Feasibility of Implementation	The project is evaluated to determine if there are special implementation problems, either physical or engineering constraints. Can we do this on the island? Is there available land?
Deferring the Project	Deferring capital projects is tempting when the Town is faced with competing demands for services, but the possible effects of higher future costs and inconvenience to citizens and visitors are considered.
Relationship with Worcester County	Does the project qualify for coordination with Worcester County as it benefits both the Town and county residents? The park and ride facility in West Ocean City and beach replenishment are examples of projects that were jointly funded by the town, county, state and federal government.
Mayor and City Council Goals	The priority of a project may increase if it addresses a broad goal or service problem that has been identified by the Mayor and City Council.

Town of Ocean City, Maryland
Capital Improvement Plan

ACKNOWLEDGEMENTS:

The Town staff thanks the Mayor and City Council for the opportunity to prepare the Capital Improvement Program and working with them to achieve the goals of the capital program. We believe that the capital program contained in this report will continue the Mayor and City Council's commitment to the Town's infrastructure needs and quality of life in Ocean City.

Capital Improvement Plan staff review committees and contributors:

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City Manager

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Director of Public Works

Jim Parsons
PW Chief Deputy Director

Terence J. McGean
City Engineer

Dean M. Dashiell
PW Senior Project Manager

Susan Petito
Director of Recreation/Parks

Randy Bradford
Wastewater Superintendent

Gary Collier
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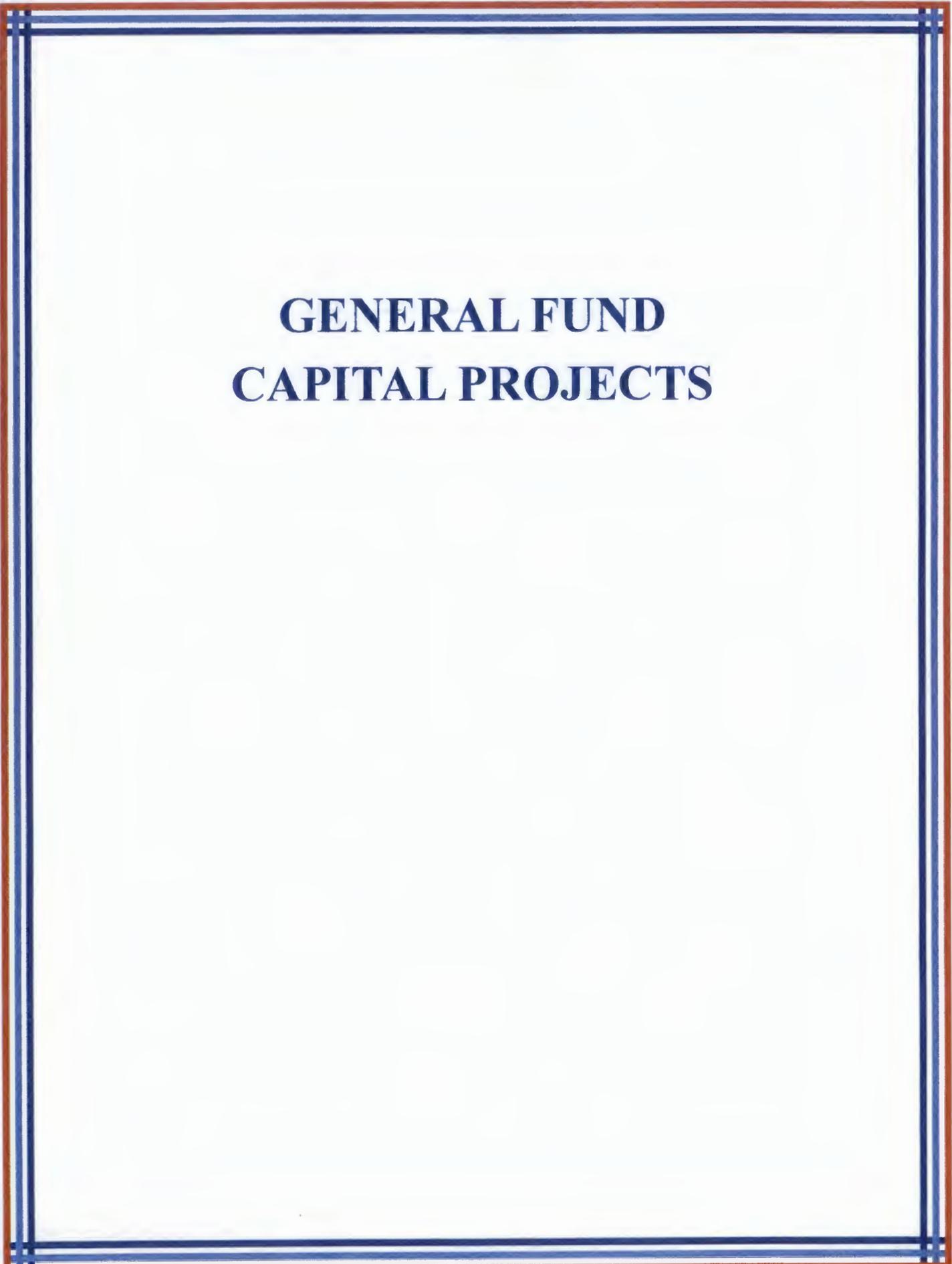
Howard Iman
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Jaime Giandomenico
Airport Manager

Dawn Webb
Administrative Office Assoc II





**GENERAL FUND
CAPITAL PROJECTS**



Town of Ocean City, Maryland

Capital Improvement Plan

2018 thru 2022

PROJECTS & FUNDING SOURCES BY DEPARTMENT

Department	Project #	Priority	2018	2019	2020	2021	2022	Total
3 General Public Works								
Downtown Public Works Facility - 2nd Street	15-HS-002	1	3,000,000					3,000,000
City Wide Security Improvements	15-HS-003	1	170,000	100,000	100,000	100,000	100,000	570,000
Inlet Parking Lot Reconstruction	18-PW-004	2	750,000					750,000
Whiteside Lot -Demolition & New Parking Lot TBD	18-PW-010	2		62,000				62,000
Boardwalk Vehicle Access Restriction	19-PW-001	1	80,000	1,000,000	0			1,080,000
Boardwalk redecking	20-PW-001	2			690,000	685,000	685,000	2,060,000
3 General Public Works Total			4,000,000	1,162,000	790,000	785,000	785,000	7,522,000
<i>Bond Financing - General Fund</i>			3,000,000			2,060,000	0	5,060,000
<i>General Fund</i>			1,000,000	1,162,000	100,000	100,000	100,000	2,462,000
3 General Public Works Total			4,000,000	1,162,000	100,000	2,160,000	100,000	7,522,000
31 Municipal Complex Expansion								
Municipal Facility - 65th St Public Works Complex	07-TR-001	1	29,000,000					29,000,000
31 Municipal Complex Expansion Total			29,000,000					29,000,000
<i>Bond Financing - General Fund</i>			11,000,000					11,000,000
<i>Federal Grants</i>			18,000,000					18,000,000
31 Municipal Complex Expansion Total			29,000,000					29,000,000
32 Highways and Streets								
Caine Woods Street Improvements	08-HS-003	2	800,000		800,000	500,000	500,000	2,600,000
Downtown One-way Street Pairs	08-HS-005	4			50,000	200,000	200,000	450,000
Street Paving	17-HS-001	2	1,400,000	2,500,000	2,500,000	2,500,000	2,500,000	11,400,000
Baltimore Ave - Division St to 15th St	20-001	2					3,000,000	3,000,000
32 Highways and Streets Total			2,200,000	2,500,000	3,350,000	3,200,000	6,200,000	17,450,000
<i>Bond Financing - General Fund</i>							3,000,000	3,000,000
<i>General Fund</i>			2,200,000	2,500,000	3,350,000	3,200,000	3,200,000	14,450,000
32 Highways and Streets Total			2,200,000	2,500,000	3,350,000	3,200,000	6,200,000	17,450,000
4 Recreation and Parks								
Sunset Park - Phase 2 - Pier	08-RP-001	4			500,000			500,000
Skate Park Renovations & Expansion	08-RP-006	2		800,000	20,334			820,334

Department	Project #	Priority	2018	2019	2020	2021	2022	Total
Downtown Recreation Complex Improvements 3rd St	08-RP-008	2	25,000			3,375,000		3,400,000
Parks Garage Storage Expand Design/Construction	11-RP-002	4			15,000	275,000		290,000
NSP - Bio-Retention Improvements: North Boundary	12-RP-001	4			180,000			180,000
Playground Replacements	14-RP-006	2			150,000	150,000		300,000
4 Recreation and Parks Total			25,000	800,000	865,334	3,800,000		5,490,334

Bond Financing - General Fund					1,320,334	3,515,000		4,835,334
General Fund					195,000	275,000		470,000
State Grants					150,000	150,000		300,000
4 Recreation and Parks Total					1,665,334	3,940,000		5,605,334

51 Environmental

Canal Dredging	08-EV-001	2	450,000	500,000	500,000	500,000	500,000	2,450,000
Chicago Ave Bulkhead	14-EV-003	3					2,000,000	2,000,000
51 Environmental Total			450,000	500,000	500,000	500,000	2,500,000	4,450,000

Bond Financing - General Fund							2,000,000	2,000,000	
General Fund					450,000	500,000	500,000	500,000	2,450,000
51 Environmental Total					450,000	500,000	500,000	2,500,000	4,450,000

99 Future Projects

Undergrounding of Utilities TBD	08-HS-006	5	0	0				0
Mid-Town Fire Station TBD	08-PS-05	5	40,000					40,000
Life Saving Museum Annex and Renovations TBD	15-CC-001	5					300,000	300,000
Relocation of DPW Yard TBD	15-HS-001	5		0	0			0
Sports Complex	20-ED-001	5	25,000					25,000
4th St Parking lot TBD	22-PW-001	5					0	0
99 Future Projects Total			65,000	0	0		300,000	365,000

Bond Financing - General Fund					25,000		300,000	325,000	
General Fund					40,000	0	0	0	40,000
Property Sale							0	0	
99 Future Projects Total					65,000	0	0	365,000	

Grand Total	35,740,000	4,962,000	5,505,334	8,285,000	9,785,000	64,277,334
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Town of Ocean City, Maryland

Project #	15-HS-002
Project Name	Downtown Public Works Facility - 2nd Street

Type	Improvement	Department	3 General Public Works
Useful Life	30 Years	Contact	Hal Adkins
Category	Buildings	Priority	1 Critical

City Project Code

Total Project Cost: \$5,000,000

Description

Replacement of the existing Public Works tram and tractor storage facility located at Philadelphia Ave and South 1st Street, known as the Whiteside Facility. Facility relocated to 204 St Louis Ave,

Justification

The existing pre-fabricated metal building at the Whiteside public works facility was constructed in 1977 and requires replacement. The building skin is rusted completely through in areas and the structural frame is badly damaged and has been patch welded a number of times.

Expenditures	2018	2019	2020	2021	2022	Total
Construction/Maintenance	3,000,000					3,000,000
Total	3,000,000					3,000,000

Funding Sources	2018	2019	2020	2021	2022	Total
Bond Financing - General Fund	3,000,000					3,000,000
Total	3,000,000					3,000,000

Capital Improvement Plan

2018 thru 2022

Town of Ocean City, Maryland

Project # 15-HS-003
Project Name City Wide Security Improvements

Type Improvement **Department** 3 General Public Works
Useful Life 10 Years **Contact** Terence McGean
Category Buildings **Priority** 1 Critical

City Project Code

Total Project Cost: \$730,000

Description

Improvements to City facilities for the purpose of increasing security. Improvements may include reception area modifications at City Hall, PSB and Recreation and parks, modifications to the council executive conference room, modifications to the city hall reception area, modifications to the PSB lobby area, installation of panic buttons at various locations, additional surveillance cameras and possible installation of metal detectors. Note that cost estimate is very conceptual pending completion of a security analysis.

Justification

Security of the employees, elected officials and visitors to City facilities.

Expenditures	2018	2019	2020	2021	2022	Total
Other	170,000	100,000	100,000	100,000	100,000	570,000
Total	170,000	100,000	100,000	100,000	100,000	570,000

Funding Sources	2018	2019	2020	2021	2022	Total
General Fund	170,000	100,000	100,000	100,000	100,000	570,000
Total	170,000	100,000	100,000	100,000	100,000	570,000

Town of Ocean City, Maryland

Project #	19-PW-001
Project Name	Boardwalk Vehicle Access Restriction

Type	Improvement	Department	3 General Public Works
Useful Life	15 Years	Contact	Terence McGean
Category	Infrastructure Maintenance	Priority	1 Critical
City Project Code			

Description	Total Project Cost: \$1,080,000
Restricting vehicles in crowded pedestrian areas by constructing a combination of fixed, removable and automated vehicle barriers at each vehicle access point along the length	

Justification	To improve security and pedestrian safety, it is recommended that boardwalk access be limited to Town or permitted vehicles.
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Expenditures	2018	2019	2020	2021	2022	Total
Planning/Design	80,000					80,000
Construction/Maintenance		1,000,000	0			1,000,000
Total	80,000	1,000,000	0			1,080,000

Funding Sources	2018	2019	2020	2021	2022	Total
General Fund	80,000	1,000,000	0			1,080,000
Total	80,000	1,000,000	0			1,080,000

Town of Ocean City, Maryland

Project #	07-TR-001
Project Name	Municipal Facility - 65th St Public Works Complex

Type	Improvement	Department	31 Municipal Complex Expa
Useful Life	40 Years	Contact	Hal Adkins
Category	Buildings	Priority	1 Critical

City Project Code

Total Project Cost: \$29,000,000

Description

Modification to the entire eastern portion of the Department Of Public Works Complex inclusive of construction activities on the lot east of the wastewater plant., modifications to 65th Street itself inclusive of moving the gated entrance to align with the south wall of PSB, modifications to the Fuel Depot, reconstruction/relocation-shifting of the Fuel Depot, reconstruction/relocation of the Stock Room and Purchasing Department, construction of a bus storage facility, and repurposing of the Bus Barn via re-skinning etc. Construction of parking garage. Cost of design and construction administration is from previously received federal and state grants.

Justification

The Town, working with the MTA , recently completed a \$100,000 "Campus Plan". The purpose of the plan was to address a Needs Assessment specific to the growth of the Transportation Department since 1983 and the overall inadequacy of the facilities for that department. As a result of the Needs Assessment and Campus Plan, a series of Capital Improvements have been identified that will not only address the Transportation Department growth since 1983 but will also address modification and reconfiguration of other facilities to address staff parking needs, overall traffic flow and fueling capabilities, and addresses relocation of Administrative Offices from the central core of the Complex by shifting them to the front of the Complex thus "setting the stage" for the land mass needed for future Wastewater Process Enhancements

Expenditures	2018	2019	2020	2021	2022	Total
Construction/Maintenance	29,000,000					29,000,000
Total	29,000,000					29,000,000

Funding Sources	2018	2019	2020	2021	2022	Total
Bond Financing - General Fund	11,000,000					11,000,000
Federal Grants	18,000,000					18,000,000
Total	29,000,000					29,000,000

Town of Ocean City, Maryland

Project #	08-HS-005
Project Name	Downtown One-way Street Pairs

Type Unassigned	Department 32 Highways and Streets
Useful Life 20 Years	Contact Terence McGean
Category Unassigned	Priority 4 Less Important

City Project Code

Description	Total Project Cost: \$450,000
Conversion of the following streets from 2-way to 1 way: Somerset and Dorchester between St. Louis and Baltimore, 1st and 2nd between St Louis and Baltimore, 8th and 9th between the Bay and Baltimore all with wider sidewalks and street scaping.	

Justification
Increase traffic flow, provide better pedestrian ways. Recommended in the Downtown Transportation Study

Expenditures	2018	2019	2020	2021	2022	Total
Planning/Design			50,000			50,000
Construction/Maintenance				200,000	200,000	400,000
Total			50,000	200,000	200,000	450,000

Funding Sources	2018	2019	2020	2021	2022	Total
General Fund			50,000	200,000	200,000	450,000
Total			50,000	200,000	200,000	450,000

Capital Improvement Plan
Town of Ocean City, Maryland

2018 *thru* 2022

Project # 17-HS-001
Project Name Street Paving

Type Maintenance **Department** 32 Highways and Streets
Useful Life 20 Years **Contact** Dean Dashfield
Category Street Mill & Overlay **Priority** 2 Very Important

City Project Code

Total Project Cost: \$15,900,000

Description
 Annual paving program to resurface street and maintain road integrity

Justification
 Streets built in the 1970's and 1980's need to be reconstructed or resurfaced due to asphalt failure.

Expenditures	2018	2019	2020	2021	2022	Total
Construction/Maintenance	1,400,000	2,500,000	2,500,000	2,500,000	2,500,000	11,400,000
Total	1,400,000	2,500,000	2,500,000	2,500,000	2,500,000	11,400,000

Funding Sources	2018	2019	2020	2021	2022	Total
General Fund	1,400,000	2,500,000	2,500,000	2,500,000	2,500,000	11,400,000
Total	1,400,000	2,500,000	2,500,000	2,500,000	2,500,000	11,400,000

Town of Ocean City, Maryland

Project #	20-001
Project Name	Baltimore Ave - Division St to 15th St

Type	Unassigned	Department	32 Highways and Streets
Useful Life	20 Years	Contact	Hal Adkins
Category	Infrastructure Maintenance	Priority	2 Very Important

City Project Code

Total Project Cost: \$3,000,000

Description
Improvements to middle section of Baltimore Ave to underground utilities and enhance pedestrian walkways

Justification
South of Division and north of 15th St had street renovations in the 1990's to underground utilities and improve sidewalks. This is the last section of the street which still needs renovation..

Expenditures	2018	2019	2020	2021	2022	Total
Construction/Maintenance					3,000,000	3,000,000
Total					3,000,000	3,000,000

Funding Sources	2018	2019	2020	2021	2022	Total
Bond Financing - General Fund					3,000,000	3,000,000
Total					3,000,000	3,000,000

Town of Ocean City, Maryland

Project #	08-RP-001
Project Name	Sunset Park - Phase 2 - Pier

Type	Improvement	Department	4 Recreation and Parks
Useful Life	20 Years	Contact	Terence McGean
Category	Park Improvements	Priority	4 Less Important

City Project Code

Total Project Cost: \$500,000

Description
Sunset Park's construction was completed in 2006 on an existing 75' right-of-way located between Philadelphia Ave and the bay in Downtown Ocean City. A pedestrian oriented park, it was developed using environmentally friendly materials and natural landscaping. Phase 1 of the park included scenic walkways, restroom facilities, stage area, bay overlook. The park also included a boardwalk with informational kiosks to educate visitors about the type and value of the natural resources in and around the City. Phase 2 of the park includes construction of a pier for tall ships, water taxis and other vessels.

Justification
As Ocean City has grown, particularly the level of residential development that has occurred in recent years, the need for public parks and water access has increased. Visits by the Galleon have shown the popularity of tall ships as an attraction in Ocean City, however many ships, including the "Pride of Baltimore" are unable to reach the 3rd street park docking location due to shallow water north of the Coast Guard basin.

Expenditures	2018	2019	2020	2021	2022	Total
Construction/Maintenance			500,000			500,000
Total			500,000			500,000

Funding Sources	2018	2019	2020	2021	2022	Total
Bond Financing - General Fund			500,000			500,000
Total			500,000			500,000

Town of Ocean City, Maryland

Project #	08-RP-006		
Project Name	Skate Park Renovations & Expansion		
Type	Improvement	Department	4 Recreation and Parks
Useful Life	20 Years	Contact	Susan Petito
Category	Park Improvements	Priority	2 Very Important
City Project Code			



Description	Total Project Cost: \$820,334
Renovation of existing Ocean Bowl Skate Park and expansion of new skate park facilities in the 3rd Street area based on community feedback.	

Justification

"The existing skate park was built in 1998. Since that time the interests of skaters have changed and skate boarding has experienced incredible growth throughout the country. As a leader in skate boarding for so many years, Ocean City has now fallen behind. The existing park requires repair and a face lift to bring it back to its former glory, and an expansion including street skate elements, and perhaps inclusion of the Dew Tour Bowl, is now needed to meet the interests of skaters and continue to keep the skaters off of the Town's streets, benches, railings, etc. The Dew Tour Bowl would bring a new level of tourism interest to the skate park

Expenditures	2018	2019	2020	2021	2022	Total
Construction/Maintenance		800,000				800,000
Equip/Vehicles/Furnishings			20,334			20,334
Total		800,000	20,334			820,334

Funding Sources	2018	2019	2020	2021	2022	Total
Bond Financing - General Fund			820,334			820,334
Total			820,334			820,334

Town of Ocean City, Maryland

Project #	11-RP-002		
Project Name	Parks Garage Storage Expand Design/Construction		
Type	Improvement	Department	4 Recreation and Parks
Useful Life	30 Years	Contact	Susan Petito
Category	Buildings	Priority	4 Less Important
City Project Code			

Total Project Cost: \$290,000

Description
 The expansion of the existing Parks Division maintenance/storage building in Northside Park to accommodate vehicle, equipment and supplies storage.

Justification
 The existing Parks Division maintenance building is reaching capacity and will be in need of expansion to accommodate growth in vehicles and equipment. A design consultant will need to be retained to plan the expansion prior to construction.

Expenditures	2018	2019	2020	2021	2022	Total
Planning/Design			15,000			15,000
Construction/Maintenance				275,000		275,000
Total			15,000	275,000		290,000

Funding Sources	2018	2019	2020	2021	2022	Total
General Fund			15,000	275,000		290,000
Total			15,000	275,000		290,000

Town of Ocean City, Maryland

Project # 14-EV-003
Project Name Chicago Ave Bulkhead



Type Maintenance **Department** 51 Environmental
Useful Life 30 Years **Contact** Terence McGean
Category Infrastructure Maintenance **Priority** 3 Important

City Project Code

Total Project Cost: \$2,000,000

Description
 Repair or replacement of steel bulkhead along Chicago Ave from 2nd to 4th street

Justification
 Existing bulkhead is beginning to corrode

Expenditures	2018	2019	2020	2021	2022	Total
Construction/Maintenance					2,000,000	2,000,000
Total					2,000,000	2,000,000

Funding Sources	2018	2019	2020	2021	2022	Total
Bond Financing - General Fund					2,000,000	2,000,000
Total					2,000,000	2,000,000

Town of Ocean City, Maryland

Project #	15-HS-001
Project Name	Relocation of DPW Yard TBD

Type	Improvement	Department	99 Future Projects
Useful Life	40 Years	Contact	Hal Adkins
Category	Land acquisition & improve	Priority	5 Future Consideration

City Project Code

Description	Total Project Cost: \$0
Relocation of the current facilities and functions located at our Keyser Point Yard site to an alternative site and disposal, via sale, of the current property. Location and associated cost to be determined.	

Justification
The current facility has been in use since the 1960's. As the years have passed not only has the Town outgrown the current facility but residential development has now surrounded our property. We are basically operating a municipal/industrial type operation in the middle of a residential neighborhood at all hours of the day/night and weekends. The few structures that reside on the property have reached the end of their useful life and it is time to either invest in improvements to the overall site OR relocate. It is my preference to move. Site enhancements to the Keyser Point Road site that will make it far more marketable.

Expenditures	2018	2019	2020	2021	2022	Total
Planning/Design		0				0
Land Acquisition			0			0
Construction/Maintenance			0			0
Total		0	0			0

Funding Sources	2018	2019	2020	2021	2022	Total
General Fund			0			0
Property Sale			0			0
Total			0			0

Capital Improvement Plan

2018 thru 2022

Town of Ocean City, Maryland

Project #	20-ED- 001
Project Name	Sports Complex

Type Unassigned	Department 99 Future Projects
Useful Life 50 Years	Contact Susan Petito
Category Land acquisition & improve	Priority 5 Future Consideration

City Project Code

Total Project Cost: \$25,000

Description
Feasibility study for facility designed to host athletic events and competitions

Justification
Would attract regional and national sports competitors and families to resort on year-round basis

Expenditures	2018	2019	2020	2021	2022	Total
Planning/Design	25,000					25,000
Total	25,000					25,000

Funding Sources	2018	2019	2020	2021	2022	Total
Bond Financing - General Fund	25,000					25,000
Total	25,000					25,000

Town of Ocean City, Maryland

Project #	22-PW-001
Project Name	4th St Parking lot TBD

Type	Improvement	Department	99 Future Projects
Useful Life	40 Years	Contact	Hal Adkins
Category	Buildings	Priority	5 Future Consideration
City Project Code			

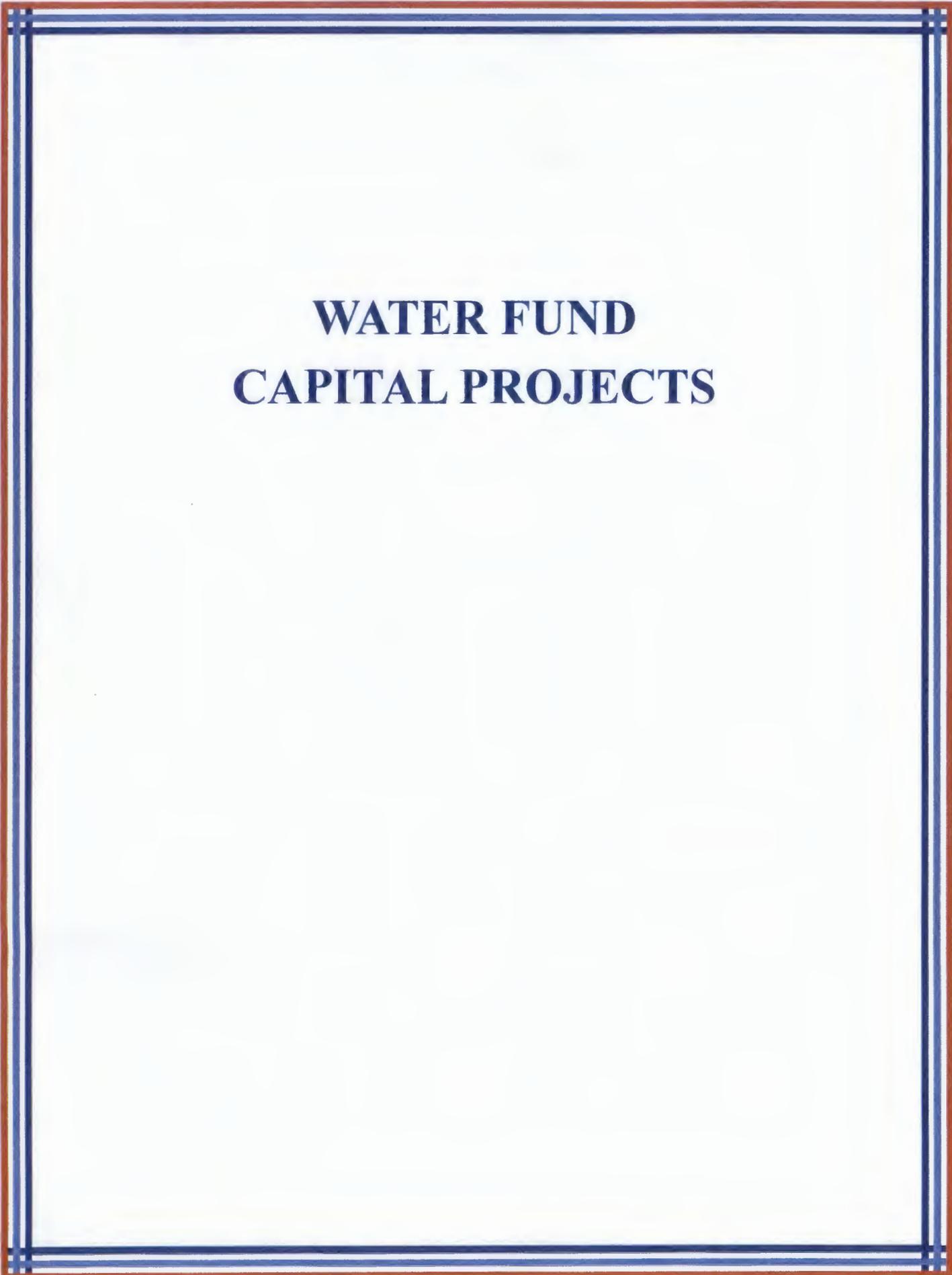
Description	Total Project Cost: \$0
Development of property adjacent to 4th St parking lot TBD	

Justification

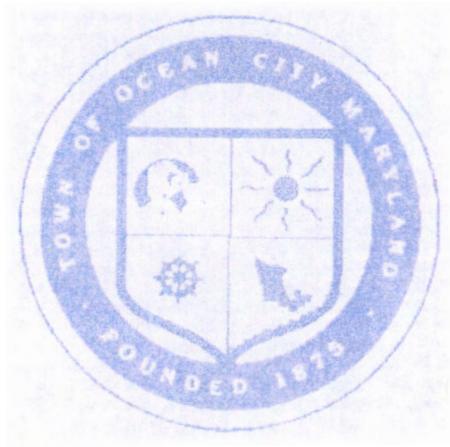
Expenditures	2018	2019	2020	2021	2022	Total
Construction/Maintenance					0	0
Total					0	0

Funding Sources	2018	2019	2020	2021	2022	Total
General Fund					0	0
Total					0	0





**WATER FUND
CAPITAL PROJECTS**



Town of Ocean City, Maryland

Capital Improvement Plan

2018 thru 2022

PROJECTS & FUNDING SOURCES BY DEPARTMENT

Department	Project #	Priority	2018	2019	2020	2021	2022	Total
90 Water								
Water Main Upgrades	08-WA-001	3	306,500	200,000	200,000	200,000	200,000	1,106,500
Well Rehabilitation	11-WA-003	2	120,000	120,000	120,000			360,000
Storage Towers and Tanks	11-WA-006	2				600,000		600,000
Conversion To Automatic Water Meter Reading	15-WA-001	4			600,000			600,000
Raw Water main Extension to 66th	16-WA-001	3		120,000	725,000	725,000		1,570,000
Water Treatment Plant Land	17-WA-001	3	800,000	1,400,000	500,000		1,400,000	4,100,000
Raw water main	21-WA-001	n/a				150,000		150,000
90 Water Total			1,226,500	1,840,000	2,145,000	1,675,000	1,600,000	8,486,500
Bond Financing - Water Fees					1,400,000		1,400,000	2,800,000
Water Fund				1,226,500	440,000	2,145,000	1,675,000	5,686,500
90 Water Total								
Grand Total			1,226,500	1,840,000	2,145,000	1,675,000	1,600,000	8,486,500

Capital Improvement Plan

2018 thru 2022

Town of Ocean City, Maryland

Project #	08-WA-001
Project Name	Water Main Upgrades

Type	Improvement	Department	90 Water
Useful Life	50 Years	Contact	Howard Iman
Category	Utilities	Priority	3 Important
City Project Code	WMAINS		

Total Project Cost: \$2,356,500

Description
Replace and increase size of water mains.

Justification
To improve fire-fighting capability, maintain continuity of system operations, and maintain or improve water quality.

Expenditures	2018	2019	2020	2021	2022	Total
Construction/Maintenance	306,500	200,000	200,000	200,000	200,000	1,106,500
Total	306,500	200,000	200,000	200,000	200,000	1,106,500

Funding Sources	2018	2019	2020	2021	2022	Total
Water Fund	306,500	200,000	200,000	200,000	200,000	1,106,500
Total	306,500	200,000	200,000	200,000	200,000	1,106,500

Capital Improvement Plan
Town of Ocean City, Maryland

2018 *thru* 2022

Project # 11-WA-006
Project Name Storage Towers and Tanks

Type Maintenance **Department** 90 Water
Useful Life 10 Years **Contact** Howard Iman
Category Utilities **Priority** 2 Very Important
City Project Code

Total Project Cost: \$5,077,500

Description
 Sandblasting, painting, and corrosion prevention of water storage towers and tanks. One tank or tower is painted each year.

Justification
 The coastal environment is very harsh, and ongoing maintenance is required to ensure that the integrity of the water tanks is maintained as well as keeping up good appearances of these highly visible infrastructure facilities.

Expenditures	2018	2019	2020	2021	2022	Total
Planning/Design				600,000		600,000
Total				600,000		600,000

Funding Sources	2018	2019	2020	2021	2022	Total
Water Fund				600,000		600,000
Total				600,000		600,000

Town of Ocean City, Maryland

Project #	15-WA-001		
Project Name	Conversion To Automatic Water Meter Reading		
Type	Unassigned	Department	90 Water
Useful Life		Contact	Howard Iman
Category	Utilities	Priority	4 Less Important
City Project Code			

Description	Total Project Cost: \$600,000
Phase I of II - Conversion to automatic water meter reading	

Justification
To update/improve current system

Expenditures	2018	2019	2020	2021	2022	Total
Construction/Maintenance			600,000			600,000
Total			600,000			600,000

Funding Sources	2018	2019	2020	2021	2022	Total
Water Fund			600,000			600,000
Total			600,000			600,000

Capital Improvement Plan
Town of Ocean City, Maryland

2018 thru 2022

Project # 16-WA-001
Project Name Raw Water main Extension to 66th

Type Unassigned **Department** 90 Water
Useful Life 40 Years **Contact** Howard Iman
Category Utilities **Priority** 3 Important

City Project Code

Total Project Cost: \$1,570,000

Description
 Extension of raw water main from 52nd to 66th Street to service proposed new treatment plant

Justification
 Required due to closing of 44th Street plant. The raw water main will need to be extended to 66th Street in order to allow for the untreated groundwater supply to reach the planned future Water Plant at that location.

Expenditures	2018	2019	2020	2021	2022	Total
Planning/Design		120,000				120,000
Construction/Maintenance			725,000	725,000		1,450,000
Total		120,000	725,000	725,000		1,570,000

Funding Sources	2018	2019	2020	2021	2022	Total
Water Fund		120,000	725,000	725,000		1,570,000
Total		120,000	725,000	725,000		1,570,000

Town of Ocean City, Maryland

Project #	17-WA-001
Project Name	Water Treatment Plant Land

Type	Improvement	Department	90 Water
Useful Life	50 Years	Contact	Howard Iman
Category	Land acquisition & improve	Priority	3 Important

City Project Code

Total Project Cost: \$4,100,000

Description
Purchase of land for future water treatment plant.

Justification
It is advantageous to the Town to purchase the property for the Water Department's future mid-town site of a Water Treatment Plant.

Expenditures	2018	2019	2020	2021	2022	Total
Planning/Design			500,000			500,000
Land Acquisition	800,000	1,400,000			1,400,000	3,600,000
Total	800,000	1,400,000	500,000		1,400,000	4,100,000

Funding Sources	2018	2019	2020	2021	2022	Total
Bond Financing - Water Fees		1,400,000			1,400,000	2,800,000
Water Fund	800,000		500,000			1,300,000
Total	800,000	1,400,000	500,000		1,400,000	4,100,000

Capital Improvement Plan
Town of Ocean City, Maryland

2018 *thru* 2022

Project #	21-WA-001
Project Name	Raw water main

Type	Unassigned	Department	90 Water
Useful Life		Contact	
Category	Unassigned	Priority	n/a
City Project Code			

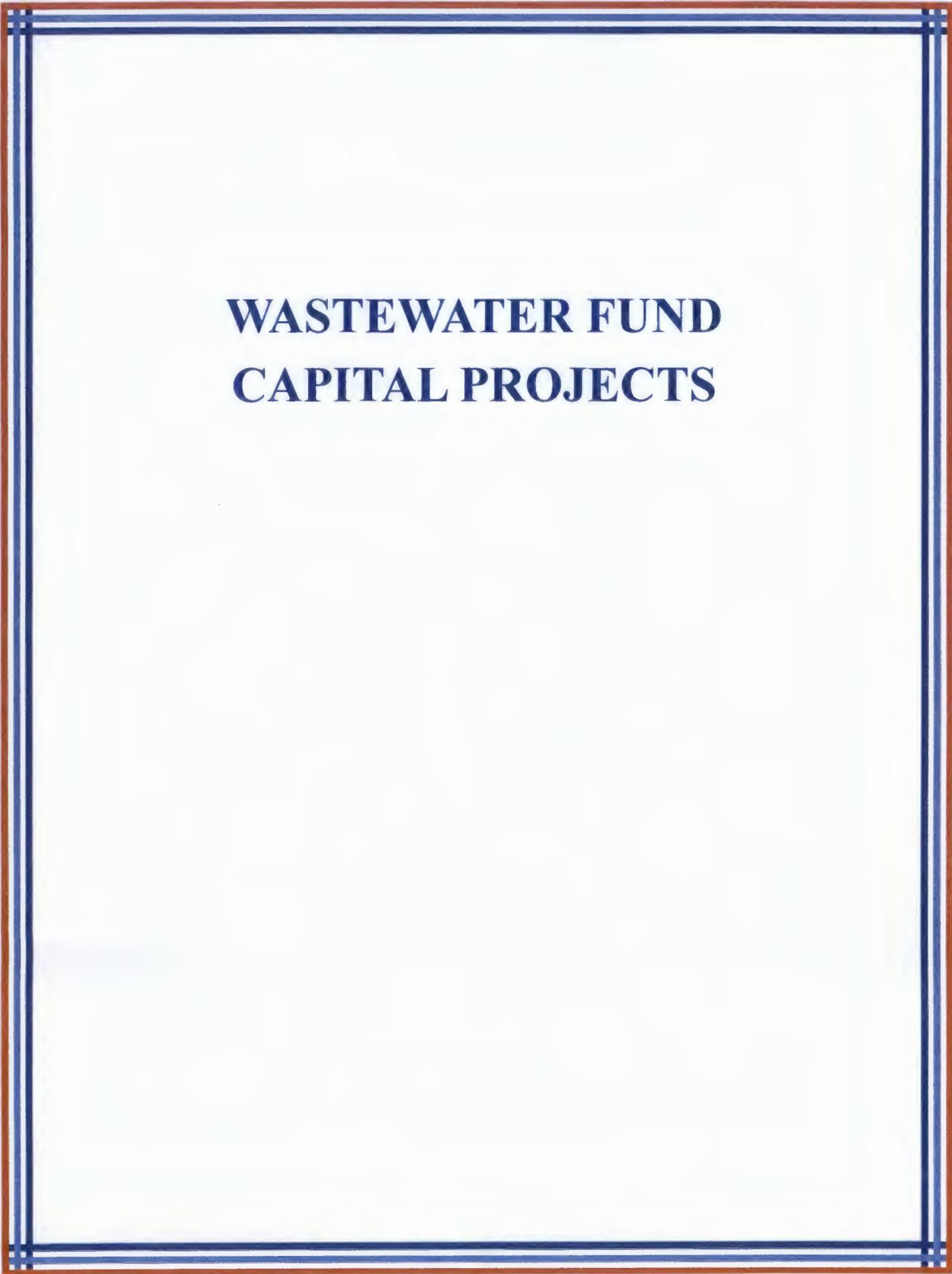
Total Project Cost: \$150,000

Description
Raw water main from 66th St to Gorman Ave

Justification

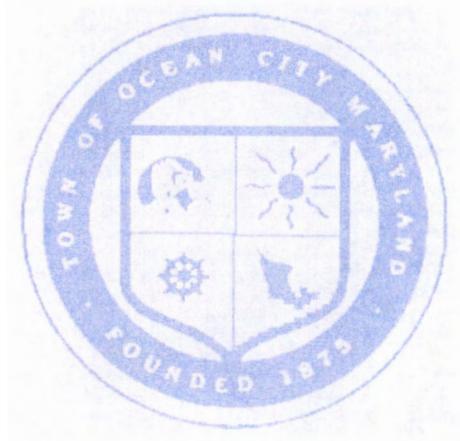
Expenditures	2018	2019	2020	2021	2022	Total
Planning/Design				150,000		150,000
Total				150,000		150,000

Funding Sources	2018	2019	2020	2021	2022	Total
Water Fund				150,000		150,000
Total				150,000		150,000



**WASTEWATER FUND
CAPITAL PROJECTS**

2011



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Town of Ocean City, Maryland

Capital Improvement Plan

2018 thru 2022

PROJECTS & FUNDING SOURCES BY DEPARTMENT

Department	Project #	Priority	2018	2019	2020	2021	2022	Total
91 Wastewater								
Wastewater Mains	07-WW-004	2	900,000	2,500,000	4,000,000	3,000,000	500,000	10,900,000
Expansion of chlorine contact chamber	18-WW-002	3				300,000	1,200,000	1,500,000
Bio-solids process upgrade	21-WW-002	3				750,000	2,200,000	2,950,000
91 Wastewater Total			900,000	2,500,000	4,000,000	4,050,000	3,900,000	15,350,000
Bond Financing - Wastewater fees			400,000	6,000,000		7,450,000		13,850,000
Wastewater Fund					1,000,000		500,000	1,500,000
91 Wastewater Total			400,000	6,000,000	1,000,000	7,450,000	500,000	15,350,000
Grand Total			900,000	2,500,000	4,000,000	4,050,000	3,900,000	15,350,000

Capital Improvement Plan

2018 *thru* 2022

Town of Ocean City, Maryland

Project # 07-WW-004
Project Name Wastewater Mains

Type Improvement **Department** 91 Wastewater
Useful Life 40 Years **Contact** Dean Dashfield
Category Utilities **Priority** 2 Very Important

City Project Code wwmains

Total Project Cost: \$21,896,057

Description
 Replace or repair failing sewer lines to maintain integrity of collection system; Projects WWMAIN for normal upgrade and repairs and WWCIPP for repairs and lining of asbestos concrete pipe.

Justification
 Sewer lines and manholes that are worn and failing require repair or replacement in order to avoid blockages, structural collapse, sanitary sewer overflows, etc. The current inventory of sewer pipes known to need repair or replacement that are beneath the streets that have recently been paved is approximately 110,000 linear feet. Sewers north of 26th St are 40 to 45 years old. Sewer lines south of 26th Street are older. Also, there is a substantial amount of old asbestos concrete pipe underground which, due to known age and related deterioration issues with this type of pipe, also needs to be lined or replaced. This rehabilitation work should be performed to ensure that the underground network of sewer pipes and manholes remains in good working condition.

Expenditures	2018	2019	2020	2021	2022	Total
Construction/Maintenance	900,000	2,500,000	4,000,000	3,000,000	500,000	10,900,000
Total	900,000	2,500,000	4,000,000	3,000,000	500,000	10,900,000

Funding Sources	2018	2019	2020	2021	2022	Total
Bond Financing - Wastewater fees	400,000	6,000,000		3,000,000		9,400,000
Wastewater Fund			1,000,000		500,000	1,500,000
Total	400,000	6,000,000	1,000,000	3,000,000	500,000	10,900,000

Town of Ocean City, Maryland

Project #	18-WW-002
Project Name	Expansion of chlorine contact chamber

Type	Improvement	Department	91 Wastewater
Useful Life	25 Years	Contact	Randy Bradford
Category	Utilities	Priority	3 Important

City Project Code

Total Project Cost: \$1,500,000

Description
Chlorine contact chamber expansion

Justification
The chlorine contact chamber will be expanded in order to allow for increased contact time and thereby provide greater assurance of the adequate disinfection of effluent prior to its discharge through the ocean outfall 001. This measure will further enhance the protection of the coastal waters against microbial pollution from the town's point source discharge.

Expenditures	2018	2019	2020	2021	2022	Total
Planning/Design				300,000		300,000
Construction/Maintenance					1,200,000	1,200,000
Total				300,000	1,200,000	1,500,000

Funding Sources	2018	2019	2020	2021	2022	Total
Bond Financing - Wastewater fees				1,500,000		1,500,000
Total				1,500,000		1,500,000

Capital Improvement Plan

2018 *thru* 2022

Town of Ocean City, Maryland

Project # 21-WW-002
Project Name Bio-solids process upgrade

Type Unassigned **Department** 91 Wastewater
Useful Life **Contact**
Category Unassigned **Priority** 3 Important
City Project Code

Total Project Cost: \$2,950,000

Description
 Replacement-in-kind of the existing "RDP" brand pasteurization process equipment, or, it may involve conversion to another process, possibly involving the installation of a dryer.

Justification
 The biosolids processing system currently in use was commissioned in 2004. An upgrade of the process equipment is planned in 2022.

Expenditures	2018	2019	2020	2021	2022	Total
Planning/Design				750,000		750,000
Construction/Maintenance					2,200,000	2,200,000
Total				750,000	2,200,000	2,950,000

Funding Sources	2018	2019	2020	2021	2022	Total
Bond Financing - Wastewater fees				2,950,000		2,950,000
Total				2,950,000		2,950,000



**AIRPORT FUND
CAPITAL PROJECTS**



Proposed Capital Program (FFY 2017-2021)
Ocean City Municipal Airport

FFY ¹	State and Local FY ¹	Project	Funding Type	FAA \$	FAA %	MAA \$	MAA %	Local \$	Local %	Total Project Cost
2017	2018	Environmental Assessment for Five-Year Capital Improvement Program (Reimbursement)	AIP	\$598,500.00	90%	-\$598,500.00	-90%	\$0.00	0%	\$665,000.00
2017	2018	West Ramp Rehabilitation: Design (Reimbursement)	MAA	\$0.00	0%	\$138,750.00	75%	-\$138,750.00	-75%	\$185,000.00
2017	2018	West Ramp Rehabilitation: Construction	Town	\$0.00	0%	\$0.00	0%	\$2,100,000.00	100%	\$2,100,000.00
2017	2018	West Ramp Rehabilitation: Construction (Reimbursement - Year 1 of 4)	MAA	\$0.00	0%	\$393,750.00	75%	-\$393,750.00	-75%	\$525,000.00
2017	2018	New Hangar K and Apron Development: Design	Town	\$0.00	0%	TBD	TBD	\$250,000.00	100%	\$250,000.00
2017	2018	New Hangar K and Apron Development: Environmental Mitigation (15,250 SF @ \$2.50/SF)	Town	\$0.00	0%	TBD	TBD	\$38,125.00	100%	\$38,125.00
2017	2018	New Wildlife Fence - Phase 1: Construction ²	AIP	\$208,298.25	DEDICATED	\$11,500.00	5%	\$11,500.00	5%	\$230,000.00
2018	2019	West Ramp Rehabilitation: Construction (Reimbursement - Year 2 of 4)	MAA	\$0.00	0%	\$393,750.00	75%	-\$393,750.00	-75%	\$525,000.00
2018	2019	New Hangar K and Apron Development: Construction	Town	\$0.00	0%	TBD	TBD	\$2,500,000.00	100%	\$2,500,000.00
2018	2019	RW 14-32 Shift and Rehabilitation: Design - Phase 1 ^{3,5}	AIP	\$292,500.00	90%	\$16,250.00	5%	\$16,250.00	5%	\$325,000.00
2018	2019	Taxiway A Relocation: Design - Phase 1 ^{4,5}	AIP	\$247,500.00	90%	\$13,750.00	5%	\$13,750.00	5%	\$275,000.00
2018	2019	Terminal Apron Expansion and Reconfiguration: Design - Phase 1 ⁵	AIP	\$90,000.00	90%	\$5,000.00	5%	\$5,000.00	5%	\$100,000.00
2019	2020	RW 14-32 Shift and Rehabilitation: Design - Phase 2 ^{3,5}	AIP	\$292,500.00	90%	\$16,250.00	5%	\$16,250.00	5%	\$325,000.00
2019	2020	Taxiway A Relocation: Design - Phase 2 ^{4,5}	AIP	\$247,500.00	90%	\$13,750.00	5%	\$13,750.00	5%	\$275,000.00
2019	2020	Terminal Apron Expansion and Reconfiguration: Design - Phase 2 ⁵	AIP	\$90,000.00	90%	\$5,000.00	5%	\$5,000.00	5%	\$100,000.00
2019	2020	RW 14-32 Shift and Rehabilitation: Design - Environmental Mitigation (19,600 SF @ \$2.50/SF)	AIP	\$44,100.00	90%	\$2,450.00	5%	\$2,450.00	5%	\$49,000.00
2019	2020	Taxiway A Relocation: Design - Environmental Mitigation (24,830 SF @ \$2.50/SF)	AIP	\$55,867.50	90%	\$3,103.75	5%	\$3,103.75	5%	\$62,075.00
2019	2020	West Ramp Rehabilitation: Construction (Reimbursement - Year 3 of 4)	MAA	\$0.00	0%	\$393,750.00	75%	-\$393,750.00	-75%	\$525,000.00
2020	2021	West Ramp Rehabilitation: Construction (Reimbursement - Year 4 of 4)	MAA	\$0.00	0%	\$393,750.00	75%	-\$393,750.00	-75%	\$525,000.00
2020	2021	RW 14-32 Shift and Rehabilitation: Construction - Phase 1 ^{3,6}	AIP	\$5,568,750.00	90%	\$309,375.00	5%	\$309,375.00	5%	\$6,187,500.00
2021	2022	RW 14-32 Shift and Rehabilitation: Construction - Phase 2 ^{3,6}	AIP	\$5,568,750.00	90%	\$309,375.00	5%	\$309,375.00	5%	\$6,187,500.00
2022	2023	Taxiway A Relocation: Construction ^{4,6}	AIP	\$7,663,500.00	90%	\$425,750.00	5%	\$425,750.00	5%	\$8,515,000.00
2023	2024	Terminal Apron Expansion and Reconfiguration: Construction ⁶	AIP	\$2,880,000.00	90%	\$160,000.00	5%	\$160,000.00	5%	\$3,200,000.00
2024	2025	New Wildlife Fence - Phase 2: Design	AIP	\$36,000.00	90%	\$2,000.00	5%	\$2,000.00	5%	\$40,000.00
2025	2026	New Wildlife Fence - Phase 2: Construction	AIP	\$270,000.00	90%	\$15,000.00	5%	\$15,000.00	5%	\$300,000.00
2017	2018	Remove Obstructions (RW 2-20 Parcel 33/13): Land Acquisition Services & Purchase (1 Avigation Easement @ \$30,000/EA)	MAA	\$0.00	0%	\$22,500.00	75%	\$7,500.00	25%	\$30,000.00
2017	2018	Remove Obstructions (RW 2-20 On-Airport, Parcels 33/32, 33/13): Environmental Mitigation (68,830 SF @ \$2.50/SF)	MAA	\$0.00	0%	\$129,056.25	75%	\$43,018.75	25%	\$172,075.00
2017	2018	Remove Obstructions (RW 14-32 On-Airport): Environmental Mitigation (190,800 SF @ \$2.50/SF)	MAA	\$0.00	0%	\$357,750.00	75%	\$119,250.00	25%	\$477,000.00
2017	2018	Remove Obstructions (RW 2-20 On-Airport, Parcels 33/32, 33/13): Design ⁷	MAA	\$0.00	0%	\$112,500.00	75%	\$37,500.00	25%	\$150,000.00
2017	2018	Remove Obstructions (RW 14-32 On-Airport): Design	MAA	\$0.00	0%	\$75,000.00	75%	\$25,000.00	25%	\$100,000.00
2018	2019	Remove Obstructions (RW 2-20 On-Airport, Parcels 33/32, 33/13): Construction ^{7,8}	MAA	\$0.00	0%	\$525,000.00	75%	\$175,000.00	25%	\$700,000.00
2019	2020	Remove Obstructions (RW 14-32 On-Airport): Construction ⁸	MAA	\$0.00	0%	\$525,000.00	75%	\$175,000.00	25%	\$700,000.00
2020	2021	Remove Obstructions (RW 2-20): Land Acquisition Services & Purchase (7 Avigation Easements @ \$30,000/EA)	MAA	\$0.00	0%	\$157,500.00	75%	\$52,500.00	25%	\$210,000.00
2020	2021	Remove Obstructions (RW 14-32): Land Acquisition Services & Purchase (12 Avigation Easements @ \$30,000/EA)	MAA	\$0.00	0%	\$270,000.00	75%	\$90,000.00	25%	\$360,000.00
2021	2022	Remove Obstructions (RW 2-20 Off-Airport): Environmental Mitigation (5,000 SF @ \$2.50/SF)	MAA	\$0.00	0%	\$9,375.00	75%	\$3,125.00	25%	\$12,500.00
2021	2022	Remove Obstructions (RW 14-32 Off-Airport): Environmental Mitigation (69,700 SF @ \$2.50/SF)	MAA	\$0.00	0%	\$130,687.50	75%	\$43,562.50	25%	\$174,250.00
2021	2022	Remove Obstructions (RW 2-20 Off-Airport): Design ⁷	MAA	\$0.00	0%	\$56,250.00	75%	\$18,750.00	25%	\$75,000.00
2021	2022	Remove Obstructions (RW 14-32 Off-Airport): Design ⁷	MAA	\$0.00	0%	\$131,250.00	75%	\$43,750.00	25%	\$175,000.00
2022	2023	Remove Obstructions (RW 2-20 Off-Airport): Construction ^{7,8}	MAA	\$0.00	0%	\$225,000.00	75%	\$75,000.00	25%	\$300,000.00
2023	2024	Remove Obstructions (RW 14-32 Off-Airport): Construction ^{7,8}	MAA	\$0.00	0%	\$825,000.00	75%	\$275,000.00	25%	\$1,100,000.00
		Subtotal		\$24,153,765.75		\$5,975,672.50		\$5,666,885.00		\$38,745,025.00
2024	2025	Transient Apron, Golf Cart Path, and Golf Cart Parking Pad: Design	Town	\$0.00	0%	TBD	TBD	\$70,000.00	100%	\$70,000.00
2025	2026	Transient Apron, Golf Cart Path, and Golf Cart Parking Pad: Construction	Town	\$0.00	0%	TBD	TBD	\$725,000.00	100%	\$725,000.00
2026	2027	Non-Aeronautical Development - East of Terminal: Design	Town	\$0.00	0%	\$0.00	0%	\$475,000.00	100%	\$475,000.00
2027	2028	Non-Aeronautical Development - East of Terminal: Construction	Town	\$0.00	0%	\$0.00	0%	\$4,340,000.00	100%	\$4,340,000.00
		Total		\$24,153,765.75		\$5,975,672.50		\$11,276,885.00		\$44,355,025.00

¹ For reference, FFY 2017 begins October 1, 2016 and ends September 30, 2017. State and Local FY 2018 begins July 1, 2017 and ends June 30, 2018.

² New Wildlife Fence - Phase 1 includes design modifications, bidding, and construction of the wildlife fence from the golf course and along Eagles Nest Road.

³ Project includes the design and construction of the following: R/W 14-32 30 foot shift, full RSA and ROFA compliance, reconstruction of R/W 14-32 existing pavements, T/W D and A connector taxiways reconstruction, T/W B reconfiguration, and R/W 14-32 NAVAIDS

⁴ Project includes design and construction of the following: new construction of T/W A relocated 300' from R/W 14-32 CL, demolition of existing T/W A, demolition of T/W D connection to terminal apron, reconstruction of T/W F, E, C connectors to terminal apron, relocation of wind cone,

⁵ Design of RW 14-32 Shift and Rehabilitation, Taxiway A Relocation, and Terminal Apron Expansion and Reconfiguration is assumed to be completed under the same design SOW across 2-FFYs (Phase 1 - 2018 and Phase 2 - 2019) to achieve both design and construction cost savings and meet

⁶ Construction of RW 14-32 Shift and Rehabilitation, Taxiway A Relocation, and Terminal Apron Expansion and Reconfiguration are assumed to be phased into multiple construction seasons as part of 1 or more construction packages due to aspects of each project be interrelated and to achieve the respective construction cost savings

⁷ Project dependent on completion of Land Acquisition Services and Purchase

⁸ Construction is expected to span the State FY but to be within the same construction season.



**CONVENTION CENTER FUND
CAPITAL PROJECTS**

COMMITTEE ON
CITY PROJECTS



Town of Ocean City, Maryland

Capital Improvement Plan

2018 thru 2022

PROJECTS & FUNDING SOURCES BY DEPARTMENT

Department	Project #	Priority	2018	2019	2020	2021	2022	Total
6 Convention Center								
Convention Center Hall A-B Expansion	14-CC-003	2	2,625,000	31,775,000				34,400,000
6 Convention Center Total			2,625,000	31,775,000				34,400,000
<i>Bond Financing - OCCC Food Tax</i>			14,000,000					14,000,000
<i>State Grants</i>			500,000	19,900,000				20,400,000
6 Convention Center Total			14,500,000	19,900,000				34,400,000
Grand Total			2,625,000	31,775,000				34,400,000

Convention Center Debt vs Food Tax Balance

