



# 2023



**Event/Incident Action Plan (EAP/IAP)**

**Sunday 11 June 2023**

**Operational Period 0700 hours through 1800 hours**

**For Official Use only with Limited Distribution**



# Town of Ocean City, Maryland

Department: Emergency Services

Division: Emergency Management

|   |   |                                      |                          |
|---|---|--------------------------------------|--------------------------|
| <b>ICS-202 Incident/Event Objectives</b>  | 1. Incident Name<br>Ocean City Air Show 2023            | 2. Date<br>11 June 2023              | 3. Time<br>1000 hours    |
| 4. Operational Period<br>Emergency Services Stand-by Operational Period # 3 Sunday 11 June 2023 0700 – 1800 hours   |   |                                      |                          |
| 5. General Control Objectives for the Incident/Event (include alternatives)   |   |                                      |                          |
| I. Ensure the maximum level of safety for the residents, visitors, employees, event participants and emergency responders of the Town of Ocean City, Maryland.  |   |                                      |                          |
| II. Provide timely and coordinated response to reduce potential harm to the aforementioned persons during the Ocean City Air Show 2023.   |   |                                      |                          |
| III. Safeguard assigned personnel in the execution of all incident responses and/or stand-by condition during operational periods for the Ocean City Air Show 2023.   |   |                                      |                          |
| IV. Develop and maintain a strong collaboration with all public and private agencies engaged with the Ocean City Air Show 2023.   |   |                                      |                          |
| V. Prepare for and provide appropriate resources to respond to any situation that may develop before, during, or after the Air Show each operational period while remaining prepared and operational to control daily calls for service within the Ocean City jurisdiction. |   |                                      |                          |
| VI. Maintain an understanding and awareness of the visiting population to the Town of Ocean City, surrounding areas and the effect that traffic, crowds, weather conditions, and available resources that may influence an emergency response.                              |   |                                      |                          |
| 6. Weather Forecast for Operational Period  |   |                                      |                          |
| <i>Daily Weather report from National Weather Service Wakefield, VA will be attached for each operational period and issued at the morning briefing each day at 0800 hours.</i>   |   |                                      |                          |
| 7. General Safety Message and Information   |   |                                      |                          |
| I. Any suspicious packages or activities shall be call out as a " <b>Suspicious Package</b> " with the location and description. Plain language shall be used at all times.   |   |                                      |                          |
| 8.  | Additional ICS Forms and attachments (mark if attached) |                                      |                          |
| X   | Organization List – ICS-203                             | Sign In Form – ICS-211               | X Incident/Event Maps    |
| X   | Division Assignments List – ICS-204                     | General Message Form – ICS-213       | X Traffic Plans          |
| X   | Communications Plan – ICS-205                           | X Situational Log – ICS-214          | X Special Orders/Plans   |
| X   | Medical Plan – ICS-206                                  | Vehicle Usage Form – ISC-218         |                          |
| 9. Prepared by Planning Section Chief<br>Frank Miller   |   |                                      |                          |
| 10. Signature<br><i>Frank Miller</i>  |   | 11. Date<br>09 June 2023             | 12. Time<br>1103 hours   |
| 13. Approved by Incident Commander<br>U/C I/C Joe Theobald  |   | 14. Signature<br><i>Joe Theobald</i> | 15. Date<br>09 June 2023 |
|   |   | 16. Time<br>1103 hours               |                          |



## Ocean City, Maryland Department of Emergency Services

|   |  |   |  |
|---|--|---|--|
| <b>ICS-203 Event Organization Assignment List</b> |  | <b>Incident Number</b>                      | <b>06092023-06112023</b>                             |
| <b>Incident/Event Name</b>                        | <b>OC Air Show 2023</b>                | <b>Operational Period</b>                   | <b>Sunday 11 June 2023<br/>Event Ops. Period # 3</b> |
| <b>Unified Command</b>                            |  |   |  |
| <b>Unified Command Lead</b>                       |  |   |  |
| Unified Police Command                            | Ocean City Emergency Management        | Joe Theobald, Director OC ES                |  |
| U.S. Coast Guard Command                          | Coast Guard Station Ocean City         | BMC Ops Petty Officer Clifton Perry         |  |
| MD State Police Command                           | Maryland State Police Berlin, MD       | TBD   |  |
| Private Event Coordinator                         | OC Air Show LLC                        | Steve Webster                               |  |
| Event/Incident Safety Officer                     | Ocean City Emergency Services          | Roger Steger, SOFR                          |  |
| Assistant. Safety Officer                         | Stockton Volunteer Fire Department     | Tim Jerscheid, ASOFR                        |  |
| Public Information Officer                        | City Manager's Office Communications   | Bill Funkhouser, TOC City Mgr.              |  |
|   |  |   |  |
| <b>Air Show Operations Section</b>                |  |   |  |
| <b>Operations Section Chief</b>                   | Ocean City Emergency Services          | Amanda Schwartz, TOC OEM                    |  |
| <b>Deputy Operations Chief</b>                    | Ocean City Emergency Services          | Bob Rhode, OCVFC                            |  |
| <b>Deputy Operations Chief</b>                    |  |   |  |
| Intelligence/Information                          | Ocean City Police Department           | CID Detectives                              |  |
| Agency Liaison MD MDEM                            | Maryland Emergency Management          | Todd Tracey, MDEM                           |  |
| Agency Liaison MD MDEM                            | Maryland Emergency Management          | Matt Smith, MDEM                            |  |
| Agency Liaison Sussex County                      | Sussex County Emergency Services       | Joe Thomas, Sussex County ES                |  |
|   |  |   |  |
| <b>Water Division</b>                             |  |   |  |
| Coast Guard Group                                 | Coast Guard Station Ocean City         | BMC Clifton Perry, OC Coast Guard           |  |
| MD (MSP) Dive Group                               | MD MSP Dive Unit                       | Sgt. Justin Updegraff, MSP Dive             |  |
| MD Natural Resources Police                       | MD Natural Resources Police            | Sgt. Andrew Wilson, MD DNR                  |  |
|   |  |   |  |
| <b>Land Division</b>                              |  |   |  |
| Law Branch Director                               | Ocean City Police Dept.                | Lt. Andrew Yeager, OCPD                     |  |
| Fire/Medical Branch Director                      | Ocean City Fire Department             | B/C Derrick Simpson, OCFD                   |  |
| OC DPW Branch Director                            | Ocean City Public Works                | Dep. Dir. Woody Vickers, OCDPW              |  |
| Public Works Maintenance                          | Ocean City Public Works                | Joe Listman, TOC DPW                        |  |
| Fire Group at Airport                             | Ocean City Fire Department             | Engine Crew Officer Daily                   |  |
| Beach Patrol Branch                               | Ocean City Beach Patrol                | Lt. Edward Kovacs, OCBP                     |  |
| MD Natural Resources Police                       | MD Natural Resources PD                | Sgt. Andrew Wilson, MD NRP                  |  |
|   |  |   |  |
| Maryland CHART Branch                             | Maryland CHART                         | Tim Peck, MD CHART                          |  |
| OC Special Events Branch                          | OC Special Events                      | Frank Miller, OC Special Events             |  |
| Traffic Control Branch                            | Ocean City Public Works                | Marlo Purnell, OC DPW                       |  |
| Special Operations and Hazards                    | MD 32 <sup>nd</sup> Civil Support Team | Sgt. Scott Stevens, MD 32 <sup>nd</sup> CST |  |

| <b>Air Show Planning Section</b>            |                                    |   |
|---|------------------------------------|---|
| <b>Event Planning Section</b>               |                                    |   |
| <b>Planning Section Chief</b>               | Ocean City Special Events Director | Frank Miller, TOC Spec. Events          |
| <b>Deputy Planning Chief</b>                | Ocean City Emergency Management    | Grace Ruppert, TOC OEM                  |
|   |                                    |   |
| Situational Unit Leader                     | OC City Manager's Office           | Kelly Hastings, OCES                    |
| Resources Unit                              | Ocean City Emergency Services      | To be determined daily                  |
| Technical Specialists                       | National Weather Service           | Meteorologist Wakefield                 |
|   |                                    |   |
| <b>Air Show Logistics Section</b>           |                                    |   |
| <b>Logistics Section Chief</b>              | Ocean City Public Works            | Al Townsend, TOC DPW                    |
| <b>Deputy Logistics Chief</b>               | Ocean City Fire Department         | Brian Bond, OCFD Logistics              |
| Support and Services                        | Ocean City Public Works            | Crew assigned daily                     |
| Information Technology Support              | OC Information Technology          | Tim Coyle, Ocean City IT                |
| Information Technology Support              | OC Information Technology          | Chris Holloway, Ocean City IT           |
|   |                                    |   |
| Communications Unit Leader                  | OC Electronic Services             | Mike Keiser                             |
| Assist. Communications Leader               | OC Electronic Services             | Dan Dypsky                              |
|   |                                    |   |
| Food Support Unit Leader                    | Logistics                          | (Lunch meals daily)                     |
| Services Ice and Water                      | OC Emergency Services CERT         | (Personnel assigned daily Sat and Sun.) |
| <b>Finance/Administration Section Chief</b> |                                    |   |
| <b>Finance Section Chief</b>                | Ocean City Finance Department      |   |
| <b>Deputy Finance Section Chief</b>         | Ocean City Finance Department      |   |
| Risk/Claims Section                         | Ocean City Risk Management         | Christine Parks, TOC Risk               |
|   |                                    |   |



# Town of Ocean City, Maryland

| COMMUNICATIONS PLAN  |   |               |                              |                                   | Incident Number  | OPS 06092023-06112023 |  | ICS 205 (Radio) |   |              |       |            |
|--|---|---------------|------------------------------|-----------------------------------|--|-----------------------|--|-----------------|---|--------------|-------|------------|
| Incident Name  |   |               |                              |                                   | Ocean City Air Show 2023                               |                       | Operational Period                                   |                 | Fri. 06/09/2023-Sun. 06/11/2023 0700-1800 hours |              |       |            |
| <b>Basic Radio Channel Use</b>   |   |               |                              |                                   |  |                       |  |                 |   |              |       |            |
| No.  | Zone or Group   | Channel       | Function                     | Channel Name or System Talk Group | Assignment   | Mode                  | Comments   |                 |   |              |       |            |
| 1  | OC/Wor Co P-25 System   | OC_CORD1      | Unified Command              | OC Coordination # 1               | Unified Command Post at 16 <sup>th</sup> and the beach | D                     |  |                 |   |              |       |            |
| 2  | OC/Wor Co P-25 System   | OC_CORD2      | EOC & Air Show Ops.          | OC Coordination # 2               | Air Show Operations Mobile Command                     | D                     |  |                 |   |              |       |            |
| 3  | OC/Wor Co P-25 System   | OC_CORD2      | Fire & Medical Branch        | OC Coordination # 2               | Fire and Medical Branch Operations                     | D                     |  |                 |   |              |       |            |
| 4  | OC/Wor Co P-25 System   | OC_EM_2E      | Logistics & Planning         | OC_EM (2) E                       | Logistics and Planning Sections                        | D                     |  |                 |   |              |       |            |
| 5  | OC/Wor Co P-25 System   | OC_PD 1       | OCPD Air Show Ops.           | OCPD Channel # 1                  | OCPD Crowd and Traffic for south end                   | D                     |  |                 |   |              |       |            |
| 6  | MD First System   | MD_TAC 1      | MD 32 <sup>ND</sup> CST Ops. | MD First TAC # 1                  | MD 32 <sup>nd</sup> CST Operations with OCPD           | D                     | Patched with OCPD Channel #1                         |                 |   |              |       |            |
| 7  | Wor Co P-25 System  | WOCORD10      | Emergency Response           | Wor Cord_10                       | Emergency Response in the County                       | D                     |  |                 |   |              |       |            |
| 8  | MD First System   | MD_TAC 2      | MD CHART                     | MD First TAC # 2                  | MD CHART Operations and Coordination                   | D                     |  |                 |   |              |       |            |
| 9  | MD First System   | MD_TAC 2      | Traffic Management           | MD First TAC # 2                  | Traffic Management Group for Departures                | D                     | Fire Police, DPW, MD CHART and Maryland State Police |                 |   |              |       |            |
| 10   | MD First System   | MD_TAC 1      | MSP Dive Team                | MD First TAC # 1                  | MSP Dive Operations for Response                       | D                     |  |                 |   |              |       |            |
| 11   | OC/Wor Co P-25 System   | OC_EM_1       | Emergency Management         | OC OEM Channel # 1                | Emergency Management If required                       | D                     |  |                 |   |              |       |            |
| 12   | OC/Wor Co P-25 System   | OC_TAC2       | Civil Air Patrol Support     | OC TAC-2                          | Civil Air Patrol Support Communications                | D                     |  |                 |   |              |       |            |
| 13   | <b>Ocean City Air Show Air Boss Channels 119.00 (P) and 122.95 (S) and Air Boss to Airport Ground Operator on OC P-25 700 System OC_TAC 1</b> |               |                              |                                   |  |                       |  |                 |   |              |       |            |
| <b>Special Instructions</b>  |   |               |                              |                                   |  |                       |  |                 |   |              |       |            |
| <p>1. The Ocean City Air Show 2023 will function under a Unified Command Structure. The Unified Command Post will be located the beach located in front of Quality Inn 16th Street and the Boardwalk. Radio transmissions related to the Air Show Unified Command shall be referred to as the "Air Show Command".</p> <p>2. The Ocean City Air Show Operations will be located on Mobile Command at City Hall.</p> <p>3. The Operations Section Chief and all related Operational personnel required will be located on the Ocean City Mobile Command Post at 3<sup>rd</sup> Street City Hall. A communications operator will be working show related channels as assigned from 1000 hours through 1700 hours Friday through Sunday at Communications.</p> <p>4. The Fire Services Group at the Airport and Show Center will have staffing and communicate on OC Coordination channel 2 with "Air Show Operations". The Maryland State Police Dive/Rescue attached to the US Coast Guard Branch will have radios with each dive boat capable of communicating with "Air Show Operations" on MD TAC 1. The Medical Services Branch will coordinate medical and cooling operations at show center and communicate with Air Show Operations" on Coordination 2.</p> <p>5. Ocean City Police Branch for the Air Show will operate on Ocean City OCPD Channel # 1. The Law Branch Director for OCPD will be located "Air Show Operations" on OCPD channel # 1 and will coordinate any resources or transportation needs through "Air Show Operations".</p> <p>6. The US Coast Guard and Waterborne assets in the Water Division will operate on their own channels and will be monitored through "Air Show Operations" at Unified Command.</p> <p>7. MD CHART will be operating on MD TAC 2 for Traffic Operations with a supervisor located in the Operations Section.</p> <p>8. The Traffic Operations Group will operate on the MD TAC 2 when the Traffic Plan is activated.</p> |   |               |                              |                                   |  |                       |  |                 |   |              |       |            |
| Prepared by:   |   | Grace Ruppert |                              | Signature:                        |  | <i>Grace Ruppert</i>  |  | Date:           |   | 09 June 2023 | Time: | 1101 hours |





## Town of Ocean City, Maryland

|  |   |  |  |   |                       |          |
|--|---|--|--|---|-----------------------|----------|
| <b>MEDICAL PLAN<br/>ICS-206</b>  | 1. Incident Name<br><b>OC Air Show 2023</b>               | 2. Date Prepared<br>9 June 2023                          | 3. Time Prepared<br>1105 hours                               | 4. Operational Period<br>Friday 06/09/2023 –<br>Sunday 06/11/2023 |                       |          |
| <b>5. Incident Medical Aid Station</b>   |   |  |  |   |                       |          |
| <b>Medical Aid Stations</b>  |   | <b>Location</b>  |  | Paramedics<br>Yes No  |                       |          |
| Medical Bike Unit  |   | 17 <sup>th</sup> Street and Boardwalk area Mobile        |  | <b>X</b>  |                       |          |
| Medical Engine Company   |   | 14 <sup>th</sup> Street and Boardwalk                    |  |   | <b>X</b>              |          |
| Medical Engine Company   |   | West Ocean City Airport                                  |  | <b>X</b>  |                       |          |
| ALS Transport Unit   |   | 15 <sup>th</sup> Street Firehouse or other OCFD Stations |  | <b>X</b>  |                       |          |
| <b>6. Transportation</b>   |   |  |  |   |                       |          |
| <b>A. Ambulance Services</b>   |   |  |  |   |                       |          |
| <b>Name</b>  | <b>Location</b>   | <b>Contact Information</b>                               | Paramedics<br>Yes No   |   |                       |          |
| Ocean City Fire/EMS  | Ocean City, Maryland Firehouses                           | Ocean City Communications                                | <b>X</b>   |   |                       |          |
| Berlin Fire Company  | Berlin, Maryland Fire Headquarters                        | Ocean City Communications                                | <b>X</b>   |   |                       |          |
| Ocean Pines Fire Dept.   | Ocean Pines, Maryland South Station                       | Ocean City Communications                                | <b>X</b>   |   |                       |          |
| Bishopville Fire Department  | Bishopville, MD Firehouse Station 1                       | Ocean City Communications                                | <b>X</b>   |   |                       |          |
| Bethany Beach Fire Dept.   | Bethany Beach, Delaware Station 1                         | Ocean City Communications                                | <b>X</b>   |   |                       |          |
| <b>B. Incident Air Ambulance Services</b>  |   |  |  |   |                       |          |
| <b>Name</b>  | <b>Location</b>   |  |  | Paramedics<br>Yes No  |                       |          |
| Maryland MSP Helicopter  | Salisbury, Maryland Regional Airport                      |  |  | <b>X</b>  |                       |          |
| Delaware DSP Helicopter  | Georgetown, Delaware Region Airport                       |  |  | <b>X</b>  |                       |          |
| <b>7. Hospitals</b>  |   |  |  |   |                       |          |
| <b>Name</b>  | <b>Address</b><br><i>(GPS Coordinates to the Helipad)</i> | <b>Phone</b>   | Helipad<br>Yes No  |   | Burn Center<br>Yes No |          |
| Atlantic General   | (Lat:38.20.15)(Long: 75.12.40)                            | 410.641.1100   | <b>X</b>   |   |                       | <b>X</b> |
| Tidal Health Regional Trauma   | (Lat: 38.21.45)(Long:75.35.52)                            | 410.543.7101   | <b>X</b>   |   |                       | <b>X</b> |
| John Hopkins   | (Lat: 39.17.49)(Long: 76.35.30)                           | 410.955.5000   | <b>X</b>   |   |                       | <b>X</b> |
| Shock Trauma   | (Lat: 39.17.17)(Long: 76.35.30)                           | 410.328.8869   | <b>X</b>   |   |                       | <b>X</b> |
| <b>8. Medical Emergency Procedures</b>   |   |  |  |   |                       |          |
| <p>Ocean City Maryland landing zones are (US Coast Guard Station 38.19.41 by 75.05.24) (Jolly Roger Park 32nd street bayside 38.21.41 by 75.04.43) (North Side Park 125th street -38.25.51 by 75.03.33) (Walmart Parking Lot Berlin -38.20.32 by 75.09.43) or Ocean City Airport. In the event of an injury, contact the closest medical unit or Operations via radio or contact Ocean City Communications via the "Emergency "All-Call"" or by calling 911.</p> |   |  |  |   |                       |          |
| Prepared by (Medical Unit Leader)<br>Pre-PSC A. Schwartz and Reviewed by MUL   |   |  | 10. Reviewed by (Safety Officer)<br><i>Roger Steger SOFR</i> |   |                       |          |

# SAFETY MESSAGE/PLAN (ICS 208)

|                          |  |                                  |
|--------------------------|--|----------------------------------|
| <b>1. Incident Name:</b> | <b>2. Operational Period:</b> Date From: _____<br>Time From: _____ | Date To: _____<br>Time To: _____ |
|--------------------------|--|----------------------------------|

**3. Safety Message/Expanded Safety Message, Safety Plan, Site Safety Plan:**

|  |
|--|
| <b>4. Site Safety Plan Required?</b> Yes <input type="checkbox"/> No <input type="checkbox"/><br><b>Approved Site Safety Plan(s) Located At:</b> |
|--|

|   |
|---|
| <b>5. Prepared by:</b> Name: _____ Position/Title: _____ Signature: _____ |
|---|

|         |                |                  |
|---------|----------------|------------------|
| ICS 208 | IAP Page _____ | Date/Time: _____ |
|---------|----------------|------------------|



## ICS 208 Safety Message/Plan

**Purpose.** The Safety Message/Plan (ICS 208) expands on the Safety Message and Site Safety Plan.

**Preparation.** The ICS 208 is an optional form that may be included and completed by the Safety Officer for the Incident Action Plan (IAP).

**Distribution.** The ICS 208, if developed, will be reproduced with the IAP and given to all recipients as part of the IAP. All completed original forms must be given to the Documentation Unit.

**Notes:**

- The ICS 208 may serve (optionally) as part of the IAP.
- Use additional copies for continuation sheets as needed, and indicate pagination as used.

| Block Number | Block Title   | Instructions  |
|--------------|---|---|
| 1            | <b>Incident Name</b>  | Enter the name assigned to the incident.  |
| 2            | <b>Operational Period</b> <ul style="list-style-type: none"> <li>• Date and Time From</li> <li>• Date and Time To</li> </ul>                    | Enter the start date (month/day/year) and time (using the 24-hour clock) and end date and time for the operational period to which the form applies.  |
| 3            | <b>Safety Message/Expanded Safety Message, Safety Plan, Site Safety Plan</b>  | Enter clear, concise statements for safety message(s), priorities, and key command emphasis/decisions/directions. Enter information such as known safety hazards and specific precautions to be observed during this operational period. If needed, additional safety message(s) should be referenced and attached. |
| 4            | <b>Site Safety Plan Required?</b><br>Yes <input type="checkbox"/> No <input type="checkbox"/>   | Check whether or not a site safety plan is required for this incident.  |
|              | <b>Approved Site Safety Plan(s) Located At</b>  | Enter where the approved Site Safety Plan(s) is located.  |
| 5            | <b>Prepared by</b> <ul style="list-style-type: none"> <li>• Name</li> <li>• Position/Title</li> <li>• Signature</li> <li>• Date/Time</li> </ul> | Enter the name, ICS position, and signature of the person preparing the form. Enter date (month/day/year) and time prepared (24-hour clock).  |



**Ocean City Air Show 2023**  
**Ocean City, Maryland**  
**Concept of Operations Plan**

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## Signature Page

The Town of Ocean City, Maryland is committed to ensuring that residents, visitors and participants are protected during the 16<sup>th</sup> Annual OC Air Show 2023 occurring Friday 09 June 2023 through Sunday 11 June 2023 located over the water and on the beach at 16<sup>th</sup> street in Ocean City, Maryland. This Concept of Operations plan ensures event stakeholders have the tools they need to save lives, protect public health and safety, protect property and the environment.

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Joseph Theobald

Director

Town of Ocean City Emergency Services

## **Acronyms**

The following acronyms reflect only those acronyms used in this document:

AIR SHOW OPERATIONS - Operations for the Event on Mobile Command Post located at City Hall 3<sup>rd</sup> Street Parking Lot.

CONOPS – Concept of Operations

OC Air Show 2023– Ocean City, Maryland Air Show 2023 working with Lilly OC Air Show LLC

EOC – Emergency Operations Center

IAP – Incident Action Plan

IC – Incident Commander

ICS – Incident Command System

IMT – Incident Management Team

MEMA – Maryland Emergency Management Agency

NIMS – National Incident Management System

PIO – Public Information Officer

SEOC – State Emergency Operations Center

SIP – Shelter in Place

SITREPS – Situation Reports

UNIFIED COMMAND – Command Structure for the Event located at Show Center

## **I. Introduction**

### **a. Event Background**

The Ocean City Air Show 2023 (referred to as OC Air Show 2023) will take place over the water with show center being 16<sup>th</sup> street and the beach from Friday 09 June 2023 through Sunday 11 June 2023. This will be a day operational event with meet and greets of locations during off hours. This event will attract spectators from all over the eastern seaboard and will feature participants from foreign countries this year. This event has been an annual event for twelve years and has become a signature event for both Ocean City, Maryland and the surrounding area.

The U.S. Air Force Thunderbirds will headline the 16th annual edition of the Ocean City Air Show on June 10-11, 2023! The USAF F-35 Demo Team will perform along with a wide variety of military and civilian demo teams.

### **b. Purpose**

The Ocean City Air Show 2023 Concept of Operations Plan (OC Air Show 2023 CONOPS) will provide for multi-jurisdictional coordination and consequence management during the OC Air Show 2023 including all of the concurrent events in Ocean City, Maryland, the surrounding area and maintain situational awareness to daily calls for service in Ocean City. The OC Air Show 2023 CONOPS provides operational guidance for incident commanders, Section Chiefs and enhanced overarching situational awareness for all public safety agencies, government and allied agencies operating at this event.

It is important to note that this is not a tactical plan, but rather this is part of the hierarchy of planning documents used to support this event. Figure 1 illustrates the relationship between planning documents included in this effort. Specific tactical operations during the event will be coordinated through the development and execution of Event Action Plans which utilizes the steps associated with the Planning “P”.

<https://training.fema.gov/EMIWeb/IS/ICSResource/assets/PlanningP.pdf>.

**Figure I.**

|   |  |                        |
|---|--|------------------------|
| <p><b>Strategic</b></p> <p>Broad Guidance for Emergency/Disaster Response</p>   | <p><b>Town of Ocean City Comprehensive Emergency Operations Plan</b></p> | <p><b>Broad</b></p>    |
| <p><b>Operational</b></p> <p>Detailed information regarding command structures, coordination and event processes</p>  | <p><b>Ocean City Air Show 2023 Concept of Operations Plan</b></p>        | <p><b>Broad</b></p>    |
| <p><b>Tactical</b></p> <p>The strategy for the implementation of the Event/Incident objectives and the specific units assigned to the event to accomplish these objectives.</p> | <p><b>Ocean City Air Show 2023 Incident/Event Action Plan</b></p>        | <p><b>Specific</b></p> |

**c. Scope**

The OC Air Show 2023 CONOPS covers the coordination of the Town of Ocean City, Worcester County, Maryland, State agencies including Maryland Emergency Management Agency (MEMA), Maryland State Police (MSP), Maryland Natural Resources Police, Maryland 32 CST Unit, Maryland Coordinated Highway Action Response Team (CHART), Federal agencies including the United States Coast Guard, Department of Defense, private participants and all allied agencies to provide and maintain real-time, accurate situational awareness and resource support through the Air Show Operations Section to support Unified Command.

**d. Mission Statement**

During the OC Air Show 2023, Friday 09 June 2023 through Sunday 11 June 2023 all local, state, federal agencies and allied agencies will coordinate public safety resources and information sharing to ensure the safety of all residents, visitors and participants to Ocean City, Maryland and surrounding areas through the duration of the event.

## **II. Concept of Coordination**

The following section outlines the coordination method that public safety agencies assigned to this event will utilize. The coordination structure features both on-scene incident management as well as off-site incident coordination at the OC Air Show Operations Center located on the Mobile Command Post at City Hall 3<sup>rd</sup> Street Parking Lot. This section also defines the operational periods which will be utilized during the event.

### **a. Incident Command Structure**

The event will be managed utilizing an Incident Management Team (IMT) construct, utilizing the principles defined in the National Incident Management System (NIMS) Incident Command Systems (ICS).

#### **1. Unified Command**

The Unified Command will be located at show center 16<sup>th</sup> street and the beach and is staffed with senior-level tactical commanders with the authority to direct resources on site both during the event and if an incident occurs during the event. Since this event spans multiple operational periods, the specific personnel will be pre-determined prior to the event and defined in the operational period's IAP. These individuals will determine and approve tactical objective adjustments for the operational periods if needed.

#### **2. Operations Section Chief**

The Operations Section Chief will be located at Air Show Operations which will be located in the Ocean City Mobile Command Post in the City Hall 3<sup>rd</sup> street parking lot Ocean City, Maryland and will have authority to direct all resources assigned to the event. The Operations Section includes the Waterborne and Land based divisions with all the resources collectively attached to these divisions, and the Operations Section will be responsible for all public safety activities at the event.

#### **3. Command Staff**

Reporting directly to the Operations Section Chief, Safety Officers, Liaisons, and Public Information Officers will be assigned to this event. The Operations Section Chief will be in contact with Unified Command but during events, ability to hear may be difficult at the Unified Command Post. The Safety Officers monitor the incident for situations which are unsafe, and provides guidance to those operating on scene during the event. The Liaisons are the gateway to those operating outside this event/incident including the Worcester County Emergency Services, Maryland State Emergency Operations Center (SEOC) and other entities. Finally, the Public Information Officer coordinates public messaging related to the public safety of the event.



**4. Planning Section Chief**

This position coordinates all activities related to current planning and future planning for the event. This includes oversight of the Situation and Resources branches. This individual is also responsible for preparation of the IAP, facilitation of meetings, and preparation of Situation Reports (SITREPS). Located within the Plans Section will be representation from the National Weather Service. This section is also responsible for tracking of resources assigned to the event.

**5. Logistics Section Chief**

The Logistics Section Chief coordinates acquisition of resources needed to support the event/incident. This includes resources needed to support the Operations Section as well as the personnel on scene. This position oversees a Communications and Supply unit leader during this event.

**6. Finance/Administration Section Chief**

This position tracks all event/incident expenditures. This position also tracks the hours that personnel work during the event. Additionally, this position is responsible for procurement of resources needed.

**7. Maryland Department of Emergency Management (MDEM) and MDEM SEOC**

The MDEM State Operations Center (SEOC) will be activated to a Level 4 (Lowest Level) and be prepared to support the event if needed. MEMA will have resources assigned to the Operations Section each day and will be responsible for resource coordination for State agencies not assigned to the event. Should an incident occur during the event, the MDEM Liaison will request the SEOC raise to a higher activation level to support operational coordination. The OC Air Show 2023 and the MDEM SEOC will be linked together through the Liaison and MD WebEOC.

**b. Operational Periods**

Since the OC Air Show 2023 event spans the course of multiple days, the event will consist of multiple operational periods. Table 1 indicates the operational periods for this event as well as the time of the operational briefing for that shift. These operational periods are subject to change based upon event conditions.

**Table 1 –**

| Day      | Date       | Operational Period Number | Operational Period Times | Operational Period Briefing Time |
|----------|------------|---------------------------|--------------------------|----------------------------------|
| Friday   | 06/09/2023 | OPS Period # 1            | 0700-1800 hours          | 0800 hours                       |
| Saturday | 06/10/2023 | OPS Period # 2            | 0700-1800 hours          | 0800 hours                       |
| Sunday   | 06/11/2023 | OPS Period # 3            | 0700-1800 hours          | 0800 hours                       |

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### **III. Concept of Operations**

Operations during OC Air Show 2023 will be divided into three distinct phases: Steady-state, Enhanced Steady-state, and Response. Each phase features distinct management and control objectives that various components of the public safety effort desire to accomplish. These objectives can feed directly into the operational period's IAP.

Different capabilities will be delivered in each stage of operations, with steady-state having the least activity, and response having the most activity. The Unified Command is responsible for Implementation of a different state and objective adjustments and the Operations Section will direct the transition between operational phases as applicable for the incident.

#### **a. Operational Phasing**

##### **i. Phase 1: Steady-state Operations**

In the first phase of operations, the activities of participating jurisdictions and agencies will be governed by Air Show Operations. For all intents and purposes this will be considered "normal" operations and agencies will be monitoring the status of operations within their functional area. Some resource support from the Operations Section may be required in this phase.

##### **ii. Phase 2: Enhanced Steady-state Operations**

Operations will transition from Steady-state to Enhanced Steady-state upon receipt of a credible threat to the public at or around the event location(s). This could result from the threat of a natural, technological, and/or man-made event. In this phase, the Operations Section in conjunction with Unified Command will consider implementing protective actions to mitigate the risk to event participants, and may require additional resource support as well as increased situational monitoring.

##### **iii. Phase 3: Response Operations**

Response operations will begin if conditions escalate during the event to an incident. For example, if severe weather causes damages in and around the event location(s), an act of terrorism occurs, or an aircraft down that results in the need for significant public safety operations occurs. In this phase, the Operations Section will direct resource support from event resources and request/obtain the necessary resources from outside the event through the local, state or the region to support the tactical public safety operations surrounding the incidents/event with approval of the Unified Command.

#### **IV. Resource Management Process**

a. Throughout the course of the event it may become necessary to augment assigned resources with additional units. The resource ordering process will follow standard NIMS/ICS processes. The following steps will be utilized for resource ordering during the event:

- 1) An entity within the event command structure identifies a resource need
- 2) After receiving approval from the Unified Command or the Operations Section Chief, the requesting party will fill out an ICS-213RR and submit to the Logistics Section Chief
- 3) If needed, in consultation with the Finance/Administration Section Chief, the Logistics Section Chief will gain the necessary approval and order the resource.
- 4) The Logistics Section Chief will provide the staging location or assignment for the resource
- 5) Once ordered, the Planning Section Chief will track the location of the ordered resource
- 6) The resource arrives at the staging point or assigned area and is checked-in with appropriate entities

#### **b. Resource Check-in/Check-out**

To ensure command and control of resources, all resources and supplies will be checked in at the operational briefing or through Air Show Operations before roll call at 1115 – 1130 hours each operational period.

#### **V. Information Management Process**

Maintaining a clear operating picture during this event is paramount to the success of the event. The following section discusses the processes that will be used to link public safety agencies together as well as to ensure that other stakeholders and the public as a whole have access to clear and accurate information.

#### **a. Communications**

To maintain communications among public safety agencies operating at this event, agencies will use a combination of the methods noted in the Event Action Plan Communications Plan. Air Show Operations will be monitoring all communications during the event.

**b. Situation Reporting**

To maintain overall situational awareness for Air Show Operations and all units working the event the Planning Section will produce Situational Reports (SITREP) utilizing the ICS-214 Situational Log.

**c. Public Information/Messaging**

A Public Information Officer (PIO) has been designated for this event. The role of the PIO is to present a unified message to the public regarding the status of the event/incident. Should an incident occur during the event, the PIO, in consultation with Unified Command and the event staff will provide incident status information, personal protective actions to take, and will advise if the event is safe to return to.

**VI. Concept of Operations for Evacuation or Shelter in Place (SIP)**

Potential Incident Types and Outcomes

| Incident Type                | Characteristics  | Potential Outcomes   |
|------------------------------|--|--|
| <b>Weather</b>               | <ul style="list-style-type: none"> <li>• Impacts the entire event</li> <li>• Impacts all areas of the event equally</li> <li>• May have adequate warning time</li> <li>• May be accompanied by other weather hazards ( e.g. lightning, high winds)</li> </ul>  | <b>Full Evacuation</b>   |
| <b>Criminal or Terrorism</b> | <ul style="list-style-type: none"> <li>• Is a deliberate act meant to injure/kill</li> <li>• May be contained to a localized area or affect the entire event</li> <li>• May be part of a coordinated attack with secondary devices meant to increase potential impact</li> <li>• Could take the form of a sudden explosion or a discrete release based upon design and triggering method</li> <li>• Could involve an activate participant, shooter or assailant</li> </ul> | <p><b>Local Evacuation (suspicious package, etc.)</b></p> <p><b>Full Evacuation</b></p> <p><b>Shelter in Place (SIP) for activate assailant or shooter</b></p> |
| <b>Man-made</b>              | <ul style="list-style-type: none"> <li>• May occur as an unintentional release of chemicals</li> <li>• May be a large structure fire</li> <li>• May be an incident as a result of an aircraft down</li> <li>• Will require action to protect lives and mitigation of the incident</li> </ul>   | <p><b>Local Evacuation</b></p> <p><b>Shelter in Place (SIP) hazardous materials</b></p>  |

**a. Evacuation/Shelter in Place Process**

The Unified Command, Operations Section Chief, or their designee has the authority to initiate an evacuation or the order to Shelter in Place (SIP) based upon incident conditions. After determining an evacuation or SIP is necessary the first steps are as follows:

1. Determine what type of evacuation is warranted based on the potential of the situation.
2. Notification shall be made to all Section Chiefs, Unified Command, Branch Directors and Safety that an evacuation or SIP is required.
3. The Operations Section will raise the Operational Phase to “Response”.
4. All Section Chiefs, Branch Directors and Air Show Operational personnel will begin to operate as indicated in the “Response” phase protocols.

**b. Integration with Operational Phases**

Evacuation or SIP will only occur in the “Enhanced Steady-State” or “Response” phases of the plan. Prior to initiating an evacuation or SIP, all units should be aware of the current operational phase and take steps as appropriate. The Operational Phase and Evacuation Posture table below summarizes the relationship between operational phase and evacuation/SIP phases.

**Operational Phases and Evacuation Posture Table**

| <b>Operational Phase</b>       | <b>Description</b>   | <b>Outcome</b>  |
|--------------------------------|--|---|
| <b>Steady-State Operations</b> | <i>Day-to-day operations governed by Event Incident Action Plan or Operational Guidelines</i>  | <b>No evacuation or SIP indicated or required</b>   |
| <b>Enhanced Steady-State</b>   | <i>Credible threat exists due to conditions or intelligence (could be terrorism related, suspicious package or a potential weather incident/watch)</i> | <b>Begin preparation steps, review checklists, ready announcements for local evacuation, full evacuation or SIP</b> |
| <b>Response</b>                | <i>An incident or attack has occurred or a severe weather incident has arrived</i>   | <b>Full Evacuation</b>  |

**c. Triggers for Evacuation**

Evacuations should only be initiated for the event when a direct threat to lives has been detected or is confirmed it may impact the event. The following table presents the potential triggers that will initiate an evacuation:

| <b>Triggers for Evacuation Execution</b> |   |
|--|---|
| <b>Evacuation Type</b>                   | <b>Triggers</b>   |
| <b>Local Evacuation</b>                  | <ul style="list-style-type: none"> <li>• Suspicious package with detection</li> <li>• Credible threat with or without intelligence</li> <li>• Working incident for fire or civil unrest</li> <li>• Isolated hazardous materials incident</li> </ul>   |
| <b>Full Evacuation</b>                   | <ul style="list-style-type: none"> <li>• Any type of attack with a disruptive device</li> <li>• Weather watches or warning impacting the event</li> <li>• Aircraft incident</li> <li>• Hazardous Materials release impacting the event foot print</li> <li>• Active assailant incident</li> <li>• A specific credible threat that has been confirmed</li> </ul> |
| <b>Shelter in Place (SIP)</b>            | <ul style="list-style-type: none"> <li>• Hazardous Materials incident/release</li> <li>• Active assailant incident</li> <li>• A specific credible threat that has been confirmed that would be better to save lives by SIP</li> </ul>   |

**d. Evacuation Procedures**

1. Ensure all operational sections have been notified.
2. Public Alerts sent through the Public Information Officer, through the public alert system at Show Center.
3. Transportation has been notified and adjusted buses accordingly.
4. If required, the Ocean City Emergency Management or the U.S. Coast Guard orders the opening of the Route 50 drawbridge opening suspended until evacuation completed.
5. Determine what method will be used to announce the “All Clear” based on the incident.



Recovery following a catastrophic event

# 2023 Ocean City Air Show

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In the event of a catastrophic event causing mass casualties and fatalities the following plans should be implemented to assist families of those killed and injured. These types of incidents will tax the Town's resources and hamper mutual aid response.

## **Mass Fatality Management**

The Worcester County Health Department (WCHD) will be the Lead Agency to manage the diverse personnel and equipment required to respectfully recover, handle, identify, track, transport, store, and certify cause of death of mass fatalities in a mass fatality event. WCHD will follow their established Mass Fatalities Plan and coordinate with The Ocean City Emergency Operations Center (OCEOC) for state and federal resources. The Maryland Office of the Chief Medical Examiner (OCME), once requested, will be the Lead Agency for managing the on-scene recovery, processing and temporary disposition of decedent bodies and will conduct operations in accordance to the OCME Mass Fatality Plan. OCME resources will form the Mass Fatality Management Group (MFMG) under Air Show Command.

## **Family Assistance**

The Worcester County Department of Social Services will be the Lead Agency to establish a Family Assistance Center (FAC) to provide a safe and secure facility away from the incident site for families to gather information and assist finding their family members. The FAC will be managed by its own incident management team and will coordinate with the OCEOC for state and federal resources and Air Show Command Staff on casualty information.

To allow for Air Show Unified Command to effectively manage site operations these plans are to be initiated by either the Ocean City Police (OCPD) or Ocean City Fire Department (OCFD) representative in the Ocean City Emergency Operations Center (EOC).

## Immediate Actions

- Ensure the following notifications have been made through Worcester Communications:
  - Worcester County Social Services
  - Worcester County Public Health
    - On Call Nurse **443-614-2258**
    - A representative may show up at the OC EOC
  - Worcester County Emergency Services Director
- Notify the Maryland Joint Operation Center of incident
  - Phone number: **410-517-3600, or**
  - Maryland Call Channel: **MD TAC 3**
  - Initiate an incident in WebEOC
- Notify Town of Ocean City Officials
- Advise Worcester Social Services the current status of the Convention Center as a FAC

## Objectives

- Coordinate the management of multiple fatalities.
- Implement procedures to staff Public Safety resources to manage typical daily operations.



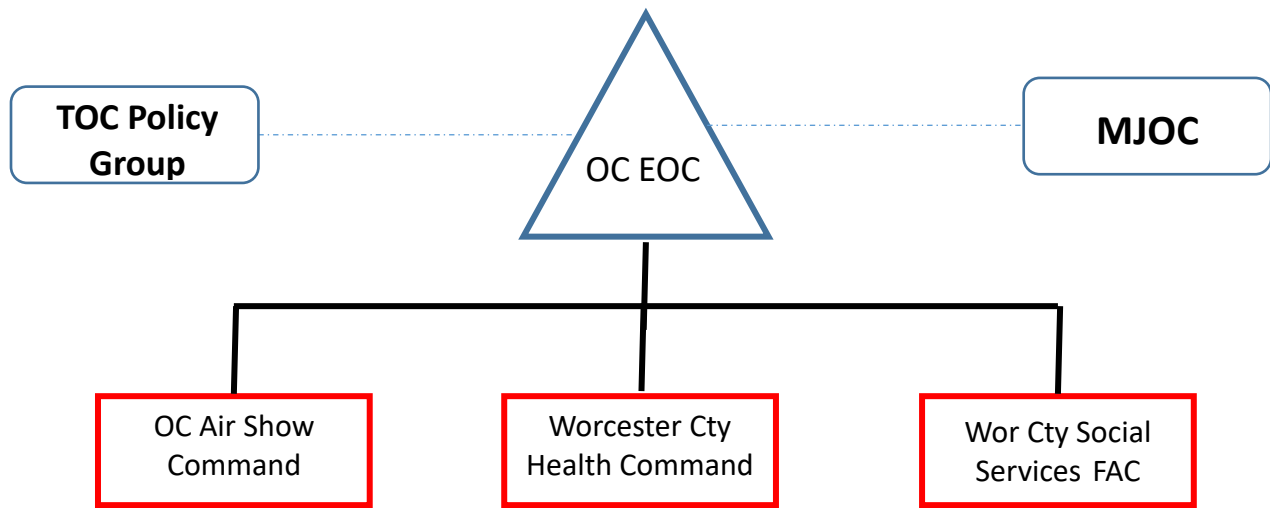
# 2023 Ocean City Air Show

- Develop a communications protocol with the FAC, the OCEOC, and Air Show Command for information sharing to efficiently connect victims with family.

## Communications

**MD TAC 3** is assigned as the Contingency Channel and will be the operational channel for this plan. As the event evolves, additional channels may be added.

### Suggested Coordination Plan

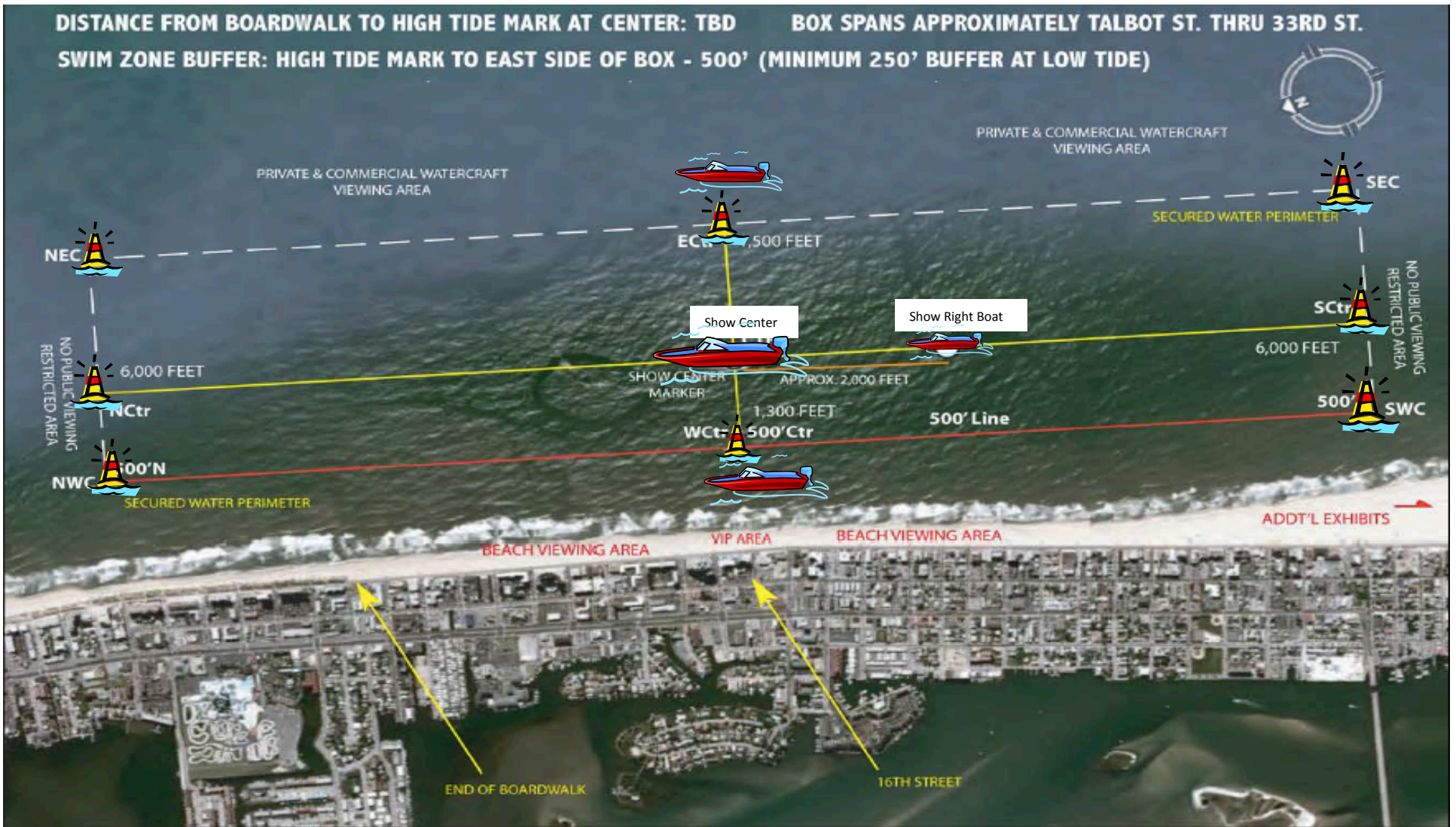


|                                      | <i>Friday</i>     | <i>Saturday</i>   | <i>Sunday</i>     |
|--------------------------------------|-------------------|-------------------|-------------------|
| <b>Unified Command</b>               | Joe Theobald      | Joe Theobald      | Joe Theobald      |
| <b>OC Air Show Special Events</b>    | Frank Miller      | Frank Miller      | Frank Miller      |
| <b>Town of Ocean City Government</b> | Terry McGean      | Terry McGean      | Terry McGean      |
| <b>Police</b>                        | Lt. Andrew Yeager | Lt. Andrew Yeager | Lt. Andrew Yeager |
| <b>Fire</b>                          | B/C               | B/C               | B/C Nick          |
| <b>Public Works</b>                  | Roger Steger      | Roger Steger      | Roger Steger      |
| <b>Emergency Management</b>          | Amanda Schwartz   | Amanda Schwartz   | Amanda Schwartz   |

DISTANCE FROM BOARDWALK TO HIGH TIDE MARK AT CENTER: TBD

BOX SPANS APPROXIMATELY TALBOT ST. THRU 33RD ST.

SWIM ZONE BUFFER: HIGH TIDE MARK TO EAST SIDE OF BOX - 500' (MINIMUM 250' BUFFER AT LOW TIDE)

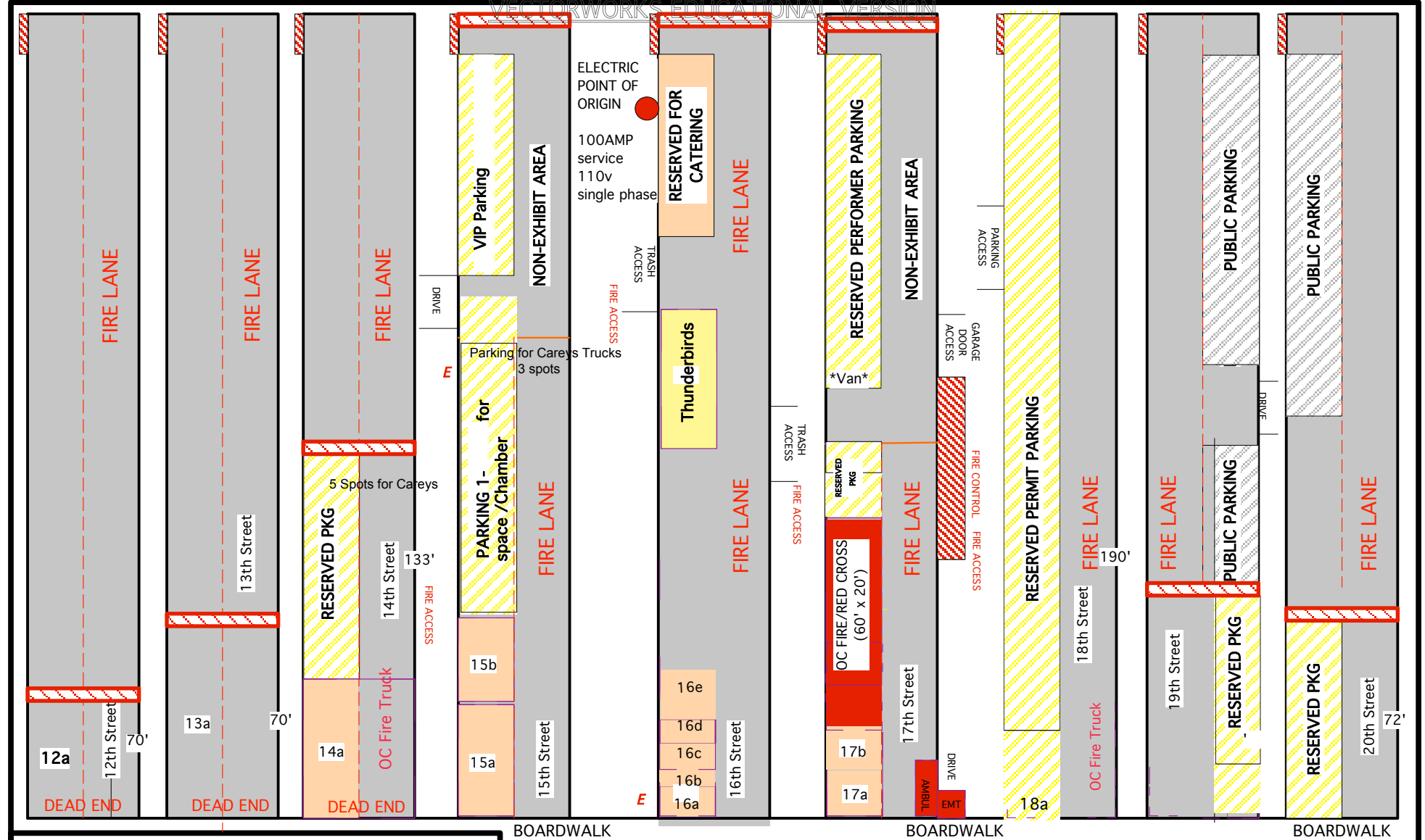


|                     |                      |                                      |                     |                                      |                     |                                      |
|---------------------|----------------------|--------------------------------------|---------------------|--------------------------------------|---------------------|--------------------------------------|
| <b>COORDINATES:</b> | <b>CENTER:</b>       | 38D 20' 36.25" N<br>75D 04' 11.16" W | <b>NE CORNER:</b>   | 38D 21' 26.72" N<br>75D 03' 28.71" W | <b>NW CORNER:</b>   | 38D 21' 37.71" N<br>75D 04' 03.86" W |
|                     | <b>NORTH CENTER:</b> | 38D 21' 32.06" N<br>75D 03' 46.35" W | <b>EAST CENTER:</b> | 38D 20' 30.82" N<br>75D 03' 53.56" W | <b>WEST CENTER:</b> | 38D 20' 41.69" N<br>75D 04' 28.72" W |
|                     | <b>SOUTH CENTER:</b> | 38D 19' 39.89" N<br>75D 04' 18.82" W | <b>SE CORNER:</b>   | 38D 19' 34.77" N<br>75D 04' 18.82" W | <b>SW CORNER:</b>   | 38D 19' 45.21" N<br>75D 04' 54.16" W |
|                     | <b>500' NORTH:</b>   | 38D 21' 35.78" N<br>75D 03' 58.04" W | <b>500' CTR:</b>    | 38D 20' 39.84" N<br>75D 04' 22.87" W | <b>500' SOUTH:</b>  | 38D 19' 43.42" N<br>75D 04' 48.28" W |
|                     | <b>BOMB BURST:</b>   | 38D 20' 17.23" N<br>75D 04' 19.96" W |                     |                                      |                     |                                      |









**2023 OCAIRSHOW – OCEAN CITY, MARYLAND**

OCAS Exhibits -- 12th thru 20th Streets

OC Air Show  
PO Box 360857  
Melbourne, FL  
717-583-0800: Ofc  
717-583-0860: Fax

REVISED: 5/24/23

**PRE-FINAL**

**PENDING FIRE MARSHAL APPROVAL**

**USAGE:**

12a - Parking  
13a - Parking  
14a - Army - 20x50  
15a - Retail 20x50  
15b - Tent staging area - 20x30  
16a - Toyota - 10x20  
16b - MD State Police - 10x20  
16c - Wor Sheriff- 10x20  
16d - CAP - 10x20  
16e - 6 parking space for performers

17a - Retail - 20x20  
17b - iHeart - 10x20  
18a - Parking  
19a - Parking  
20a - Parking

14 Street Lot - 40 x 90  
1. Navy - 20x20  
2. T-Mobile - 20x30  
3. Ocean Downs - 10x20  
4. Knife Guy - 10x10  
5. MD Health - 10x10  
6. Capital Vacs - 10x10  
7. Piedmont Air - 10x10

**SPECIFICATIONS:**

- 20' Fire Lane required on all Streets
- Electric on 16th Street ONLY
- Roaming Overnight security from 5PM to 9AM

**STORAGE:**

- CAREY DIST TRAILER, ICE TRUCK

**LAYOUT AND CONTENT SUBJECT TO CHANGE**

